



Missouri National Guard

Programs Book | Fiscal Year 2026

Major General Levon E. Cumpton, Director

BOOK 1 OF 1

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Department Description

Missouri National Guard

The Missouri National Guard was established as a state department pursuant to Article IV, Section 54, of the Missouri Constitution. The Director of the National Guard is the Adjutant General. The Adjutant General shall provide for the state militia, uphold the Constitution of the United States, uphold the Constitution of Missouri, protect the constitutional rights and civil liberties of Missourians, and provide other defense and security mechanisms as may be required. The National Guard shall administer the militia and programs of the state relating to military forces. The militia of the state of Missouri, which includes the Adjutant General and his office, constitutes the military division of the executive department of the state government, under the direct control of the Governor.

Office of the Adjutant General - Cooperative Agreement 1005 Telecommunications Audit Report	Federal Audit	1/19/2022	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement 1007 ARNG Training Support System Audit Report	Federal Audit	4/5/2022	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement 1024 139 AW St Joseph Fire Fighters Audit Report	Federal Audit	8/18/2022	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement 1040 Distributed Learning Audit Report	Federal Audit	1/19/2023	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement Appendix 1011 ARNG Emergency Management Audit Report	Federal Audit	5/22/2023	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement Appendix 1017 ARNG Aviation Reimbursement Ops Audit Report (TASMG)	Federal Audit	1/13/2022	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement Appendix 1021 131 BW Jefferson Barracks O &M Audit Report	Federal Audit	2/9/2024	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement Appendix 1021 131 Lambert O&M Audit Report	Federal Audit	2/9/2024	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement Appendix 1022 131 BW Environmental Audit	Federal Audit	2/9/2024	Final Written Report - No W
Office of the Adjutant General - Cooperative Agreement Appendix 1022 139 AW St Joseph Audit Report	Federal Audit	2/9/2024	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1001 ARNG Facilities Program	Federal Audit	5/25/2023	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1002 ARNG Enviromental Program	Federal Audit	3/31/2022	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1003 ARNG Security Guard Activities	Federal Audit	11/28/2022	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1004 ARNG Electronic Security	Federal Audit	12/29/2021	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1010 Anti-Terrorism	Federal Audit	12/28/2021	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1014 Administrative Services Activities	Federal Audit	8/22/2023	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1021 Operationss and Maintenance Activities 139th	Federal Audit	2/8/2024	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement 1023 Airlift Wing Security	Federal Audit	6/29/2022	Final Written Report - No W
Office of the Adjutant General-Cooperative Agreement Program Administration Audit	Federal Audit	4/17/2023	Final Written Report - No W
DPS-OTAG Statewide Audit	State Auditor	8/31/2023	Missouri State Auditor (r

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.500

Program Name: Administration

Program is found in the following core budget(s): AG Administration

1a. What strategic priority does this program address?

Obtain and provide resources to support the Office of the Adjutant General/Missouri National Guard to achieve a "Culture of Readiness", with integrity, professionalism and efficiency.

1b. What does this program do?

- Supports the Office of the Adjutant General; the headquarters of the Missouri National Guard Training Site, a 350 acre complex comprised of 500,000 sq feet of buildings.
- Supports the military strength, of nearly 12,000 Soldiers and Airmen throughout the state, by providing administrative support for the 59 readiness centers/armories located throughout the State.
- Provides state funding necessary to support military operations of the Adjutant General, Missouri National Guard Museum, State Emergency Management Agency (SEMA), and Missouri Intelligence Analysis Center (MIAC).
- Funding ensures that federal and state standards for training, readiness, and strength are maintained to enable the Guard to perform its state and federal missions.
- The Adjutant General has the overall responsibility for both the Army and Air National Guard, Federal and State funds and property.
- The true strength of the National Guard is the community based units "Always ready, always there" when emergencies occur.
- Unity of command strengthens hometown units. Headquarters not only coordinates efforts but is the conduit that brings commands together.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.500

Program Name: Administration

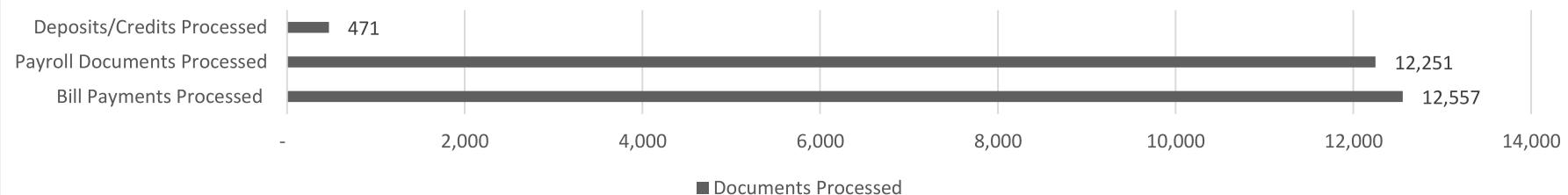
Program is found in the following core budget(s): AG Administration

2a. Provide an activity measure(s) for the program.

It is the responsibility of the Office of the Adjutant General state employees to support the mission and ensure Soldier and Airmen obtain a "Culture of Readiness"

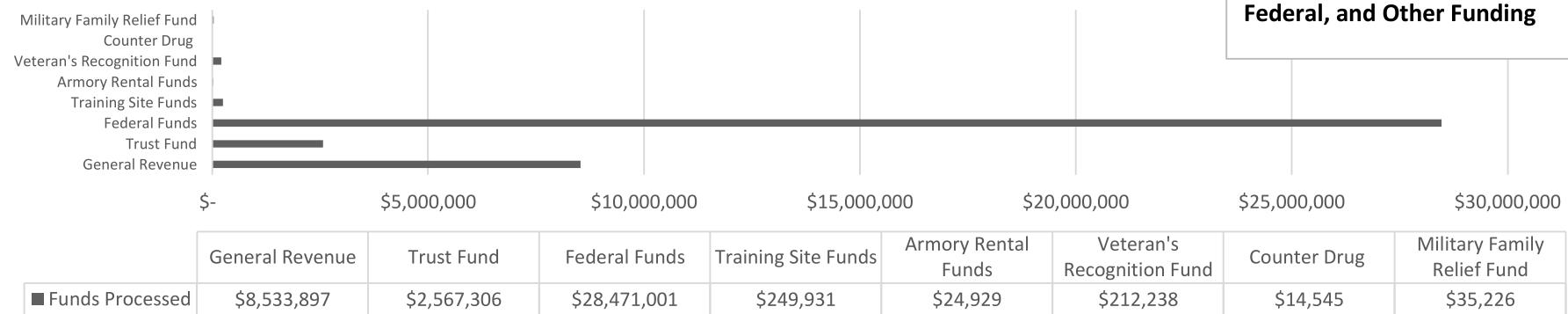
- ❖ State Employees provide a constant and sustained 'Home strength' allowing continuity in everyday operations.
- ❖ Office of the Adjutant General supports 59 Readiness Centers/Armories and 41 State National Guard Programs.
- ❖ The documents processed support the necessary office supplies, training and travel, accounts payable/receivable and employees necessary to sustain the operations of the National Guard.

National Guard Administration Documents Processed/Approved FY 24



Funds Processed through the Administration Office

***Administration processes nearly \$40M dollars of State, Federal, and Other Funding**



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.500

Program Name: Administration

Program is found in the following core budget(s): AG Administration

2b. Provide a measure(s) of the program's quality.

The Administration office processes over 24,000 documents annually.

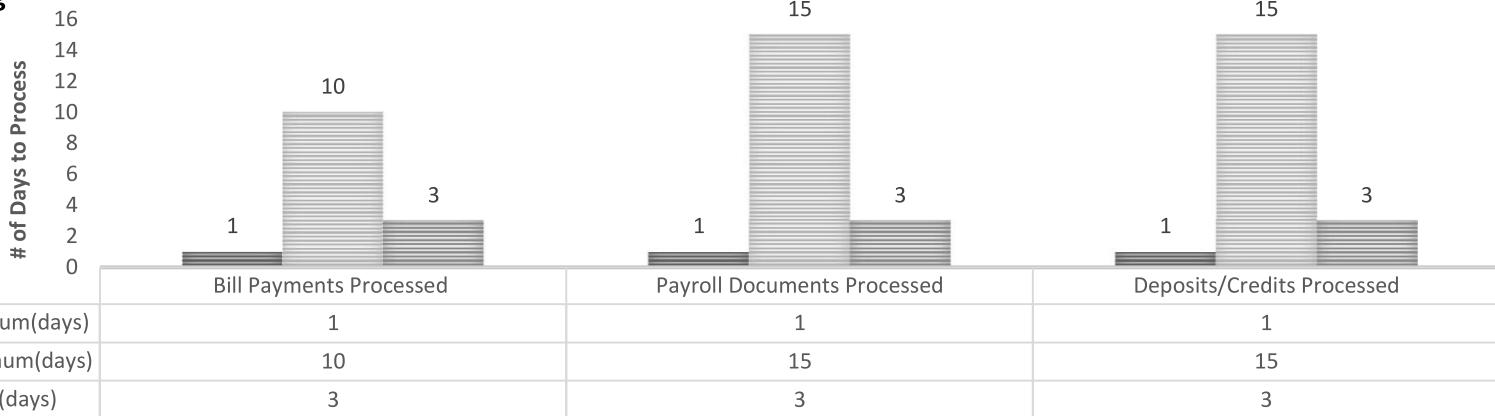
Current Measure: Document processing time

Base Target: Average a 5 day turnaround on documents processed

Stretch Target: Average a 3 day turnaround on documents processed

Currently, Average
Document Processing

ADMINISTRATION DOCUMENTS PROCESSING TIME



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.500

Program Name: Administration

Program is found in the following core budget(s): AG Administration

2c. Provide a measure(s) of the program's impact.

*Missouri National Guard is a recognized community and national leader in Soldier, Airmen and family readiness, possessing agile and effective units capable of responding to changing demands.

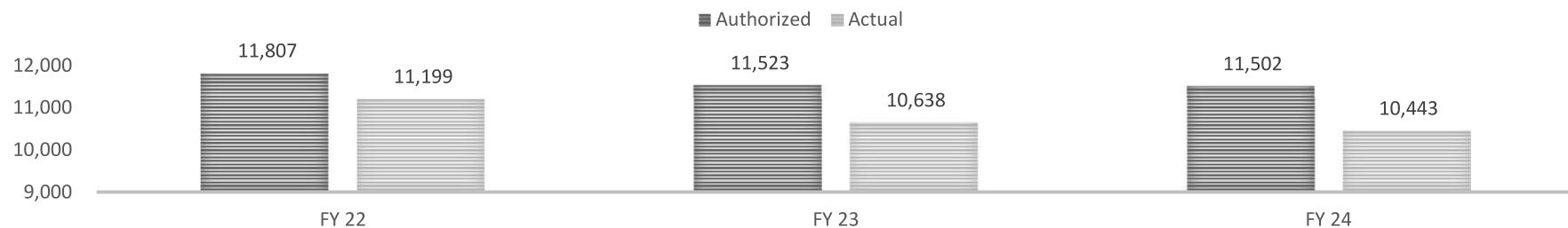
*State employees ensure Missouri National Guard growth can be maintained by ensuring sufficient State funding is allocated to maximize Federal matching dollars.

Measure: Soldier and Airman Strength

Base Target: Maintain Actual Strength Above Authorized Numbers

Stretch Target: Increase Authorized Strength

NATIONAL GUARD ACTUAL STRENGTH



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.500

Program Name: Administration

Program is found in the following core budget(s): AG Administration

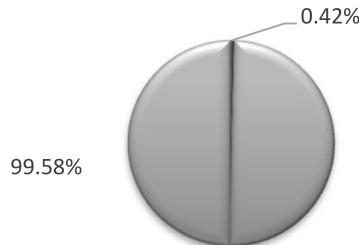
2d. Provide a measure(s) of the program's efficiency.

Measure: % of errors in documents processed

Base Target: Maintain 1% or less error rate

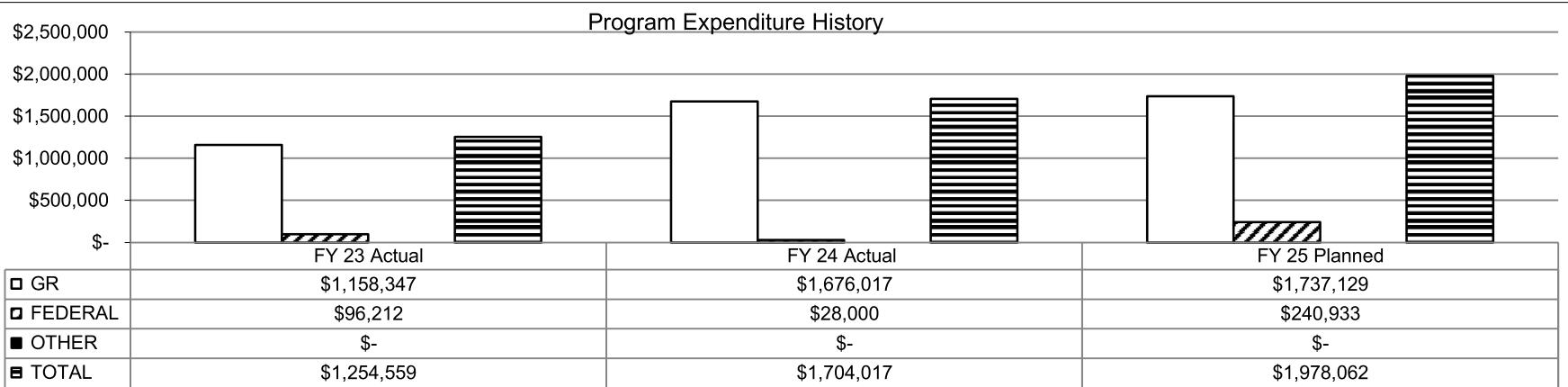
Stretch Target: Maintain 1% or less error rate and

Efficiency of Documents Processed in FY 24



■ 1% of Documents With Errors ■ 99% of Documents with no Errors

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefits costs)



PROGRAM DESCRIPTION**Missouri National Guard****HB Section(s): 8.500****Program Name: Administration****Program is found in the following core budget(s): AG Administration****4. What are the sources of the "Other" funds?**

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Article III, Section 46, Constitution of Missouri establishes the responsibility of the Legislature to maintain an adequate militia. The Missouri Military code established in Chapter 41, RSMo, identifies the Missouri National Guard as the state's militia, the Governor as the Commander and Chief of the militia, and the Adjutant General as the Chief of Staff to the Governor and administrative head of the military establishment and defines missions of the Guard/Militia.

6. Are there federal matching requirements? If yes, please explain.

Yes, federal/state agreements support personnel, expense and equipment requirements that are necessary to maintain the operations and readiness of the Missouri Army and Air National Guard. Refer to section 8.295, Office of the Adjutant General Contract Services for additional details.

7. Is this a federally mandated program? If yes, please explain.

No federal mandate

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.500

Program Name: Missouri Counterdrug Program

Program is found in the following core budget(s): Adjutant General Administration

1a. What strategic priority does this program address?

Provide impactful service to Missouri citizens by the reduction of Illicit Drug Activity in support of Federal, State, and local law enforcement agencies.

1b. What does this program do?

- In 1989, the National Defense Authorization Act assigned the Department of Defense as the lead agency for supporting Law Enforcement Agencies in Counterdrug activities; All 54 States and territories currently participate in drug interdiction and drug demand reduction activities.

Support to Law Enforcement Agencies:

Local - Police Departments, Sheriff's Departments, and Multi-jurisdictional Drug Task Forces

State - Missouri Information Analysis Center, Division of Drug and Crime Control, State Highway Patrol Drug Task Forces, and State Crime Lab

Federal - Homeland Security Investigations, Drug Enforcement Agency, High Intensity Drug Trafficking Area, United States Postal Inspection Service, and Mid-States Organized Crime Information Center

This program supports the 5 major populous areas, in the state, including:

Kansas City

St. Louis

Springfield

Cape Girardeau

Central Missouri (Jefferson City/Columbia)

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.500

Program Name: Missouri Counterdrug Program

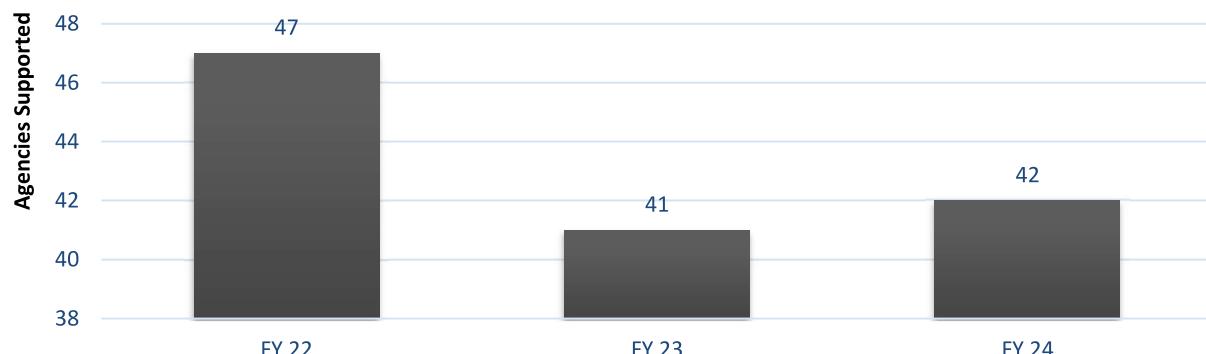
Program is found in the following core budget(s): Adjutant General Administration

2a. Provide an activity measure(s) for the program.

Permissible Missions:

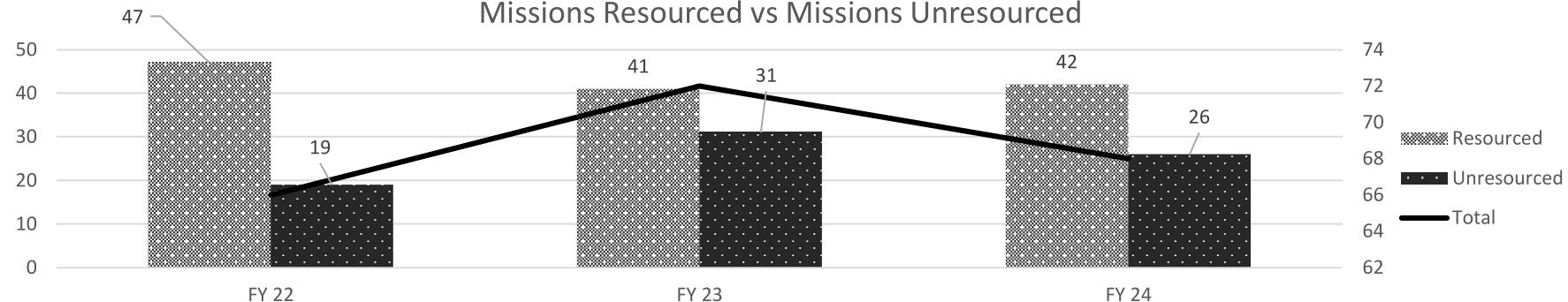
- Program Management
- Linguist Support
- Training to LEA
- Analyst Support
- Communications Support
- Engineer Support
- Subsurface/Diver Support
- Drug Demand Reduction Civil Operations
- Transportation Support
- Law Enforcement Agency Training
- Aerial Observation

Number of Agencies Supported by Missouri National Guard Counterdrug Program



2b. Provide a measure(s) of the program's quality.

Missions Resourced vs Missions Unresourced



Resourced Missions: Requests for support that were accomplished

Unresourced Missions: Requests for support were received but due to weather, personnel, or lack of funds, Counterdrug was unable to support

PROGRAM DESCRIPTION

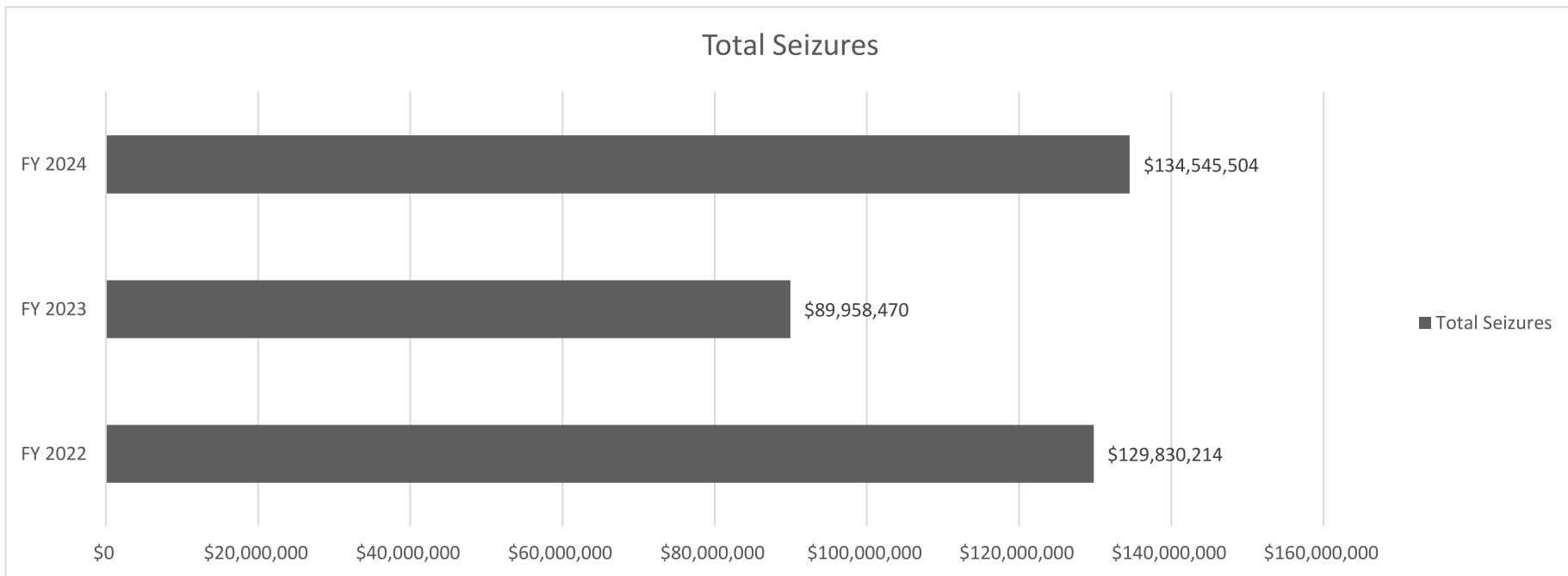
Missouri National Guard

HB Section(s): 8.500

Program Name: Missouri Counterdrug Program

Program is found in the following core budget(s): Adjutant General Administration

2c. Provide a measure(s) of the program's impact.



PROGRAM DESCRIPTION

Missouri National Guard

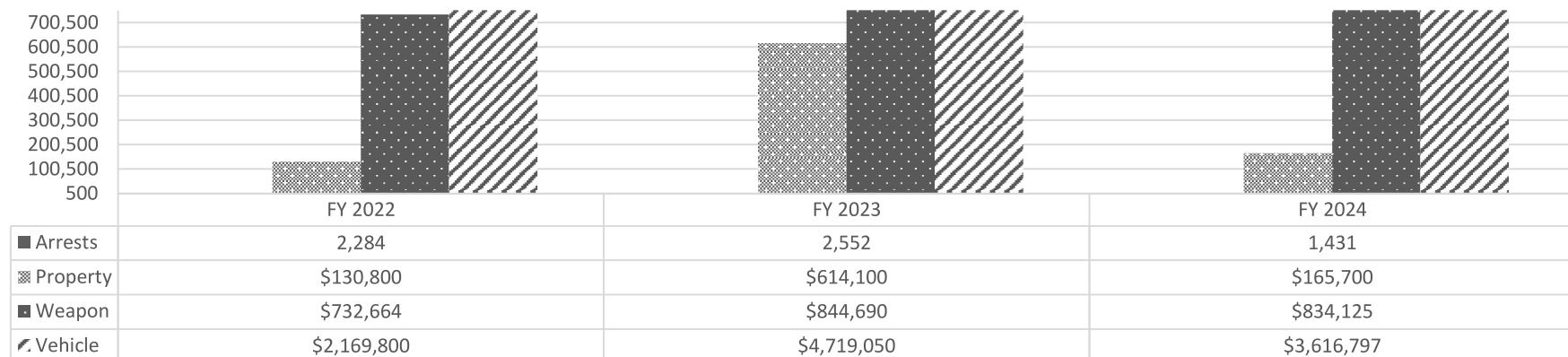
HB Section(s): 8.500

Program Name: Missouri Counterdrug Program

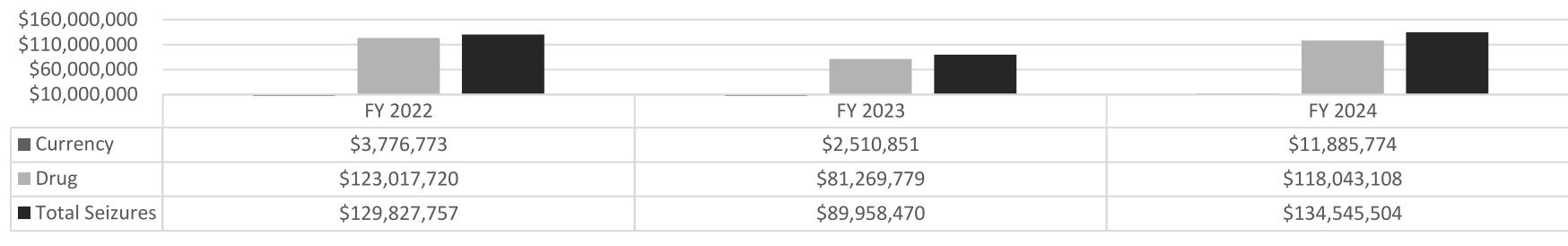
Program is found in the following core budget(s): Adjutant General Administration

2d. Provide a measure(s) of the program's efficiency.

PROPERTY, WEAPON AND VEHICLE SEIZURES



Drug and Currency Seizures



■ Currency ■ Drug ■ Total Seizures

PROGRAM DESCRIPTION

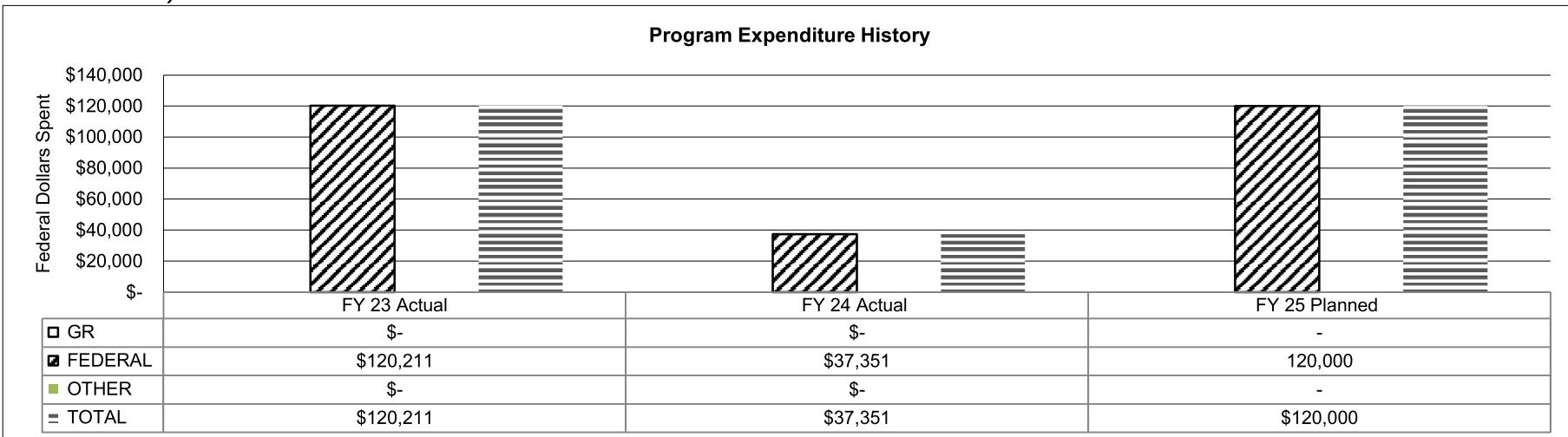
Missouri National Guard

HB Section(s): 8.500

Program Name: Missouri Counterdrug Program

Program is found in the following core budget(s): Adjutant General Administration

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

TITLE 32, USC Section 502(f) Authorizes support of operations or missions undertaken by the member's unit at the request of the President or Secretary of Defense. TITLE 32 USC Section 112 sets up the National Guard Counterdrug program funded by Congress. The program funding is fenced, meaning the funding must be used in the Counterdrug program as approved pursuant to Section 112.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirements

7. Is this a federally mandated program? If yes, please explain.

Yes. Authorized and controlled under TITLE 32, USC Section 112 "Drug Interdiction and Counterdrug Activities"

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

Program Name Missouri Military Funeral Honors Program (MMFHP)

Program is found in the following core budget(s): Missouri National Trust Fund

1a. What strategic priority does this program address?

Provide impactful service to Missouri Veterans with honor and integrity.

1b. What does this program do?

- Coordinate Military Funeral Honors for all veterans within the State of Missouri (41.958 RSMo)
- Missouri Military Funeral Honors Program has coordinated more than 223,602 funerals since the programs inception in 1999
- Receive requests for honors for all veterans from Funeral Homes, Family Members or Army Casualty Affairs Centers
- Task Veterans Service Organizations (VSO) to support funeral honors within the State of Missouri
- Forward Honors requests to the branch of service of the deceased veteran for tasking and action
- Request discharge documentation for honors and other benefits on behalf of the families unable to locate necessary documentation
- Military Funeral Honors coordinates with over 145 Veteran Service Organizations in performing funeral honors

* Missions Coordinated are requests funeral homes send to the Funeral Honors program to request Honors. Funerals coordinated include all Missouri veterans and veterans buried in this state from all branches of service. Actions required for coordination of honors: notification to the veterans branch of service, request and receive authorized documentation for honors, and tasking of VSOs to meet the state requirement for full honors.

* Missions Provided are requests performed by a Missouri Military Funeral Honors Team. Missouri Funeral Honors Program provides honors for all veterans/retirees buried in the State of Missouri. Veterans receive a two soldier detail with VSO support and retirees receive a nine soldier detail. VSO support is used for Weapons Volley and/or Color Guard only upon request.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

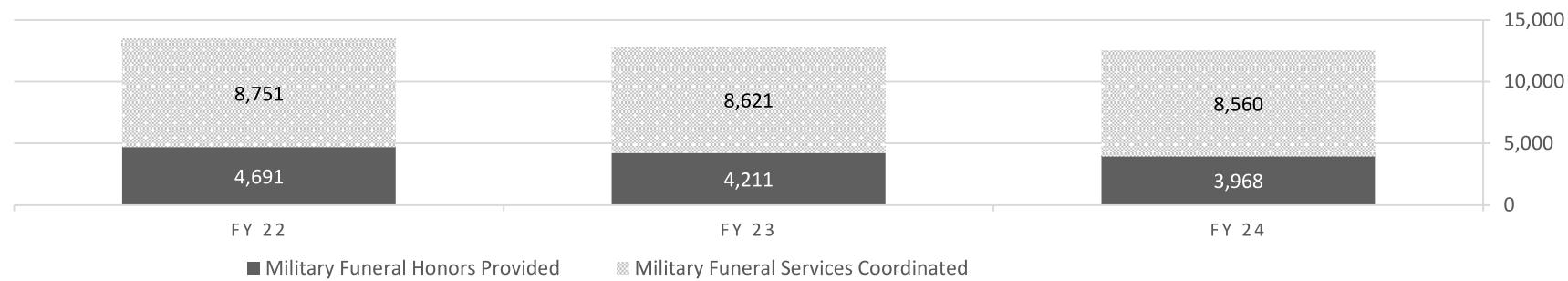
Program Name Missouri Military Funeral Honors Program (MMFHP)

Program is found in the following core budget(s): Missouri National Trust Fund

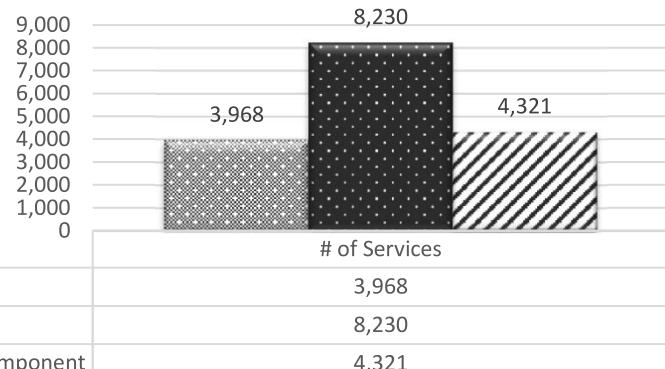
2a. Provide an activity measure(s) for the program.

- Missouri is the only state in the nation with both a state and federal mission.
- Missouri Military Funeral Honors Director attends the National Guard Bureau Military Honors Conference annually. At the conference, the director is allotted a presentation period to provide guidance and best practice measures to all states on the Missouri state mission, and how this program is accomplished.

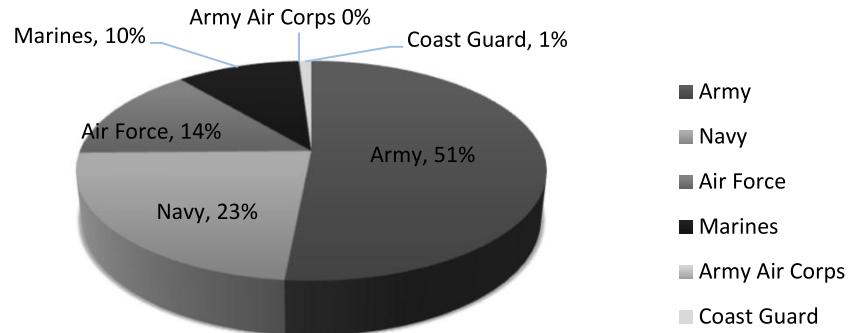
MISSOURI FUNERAL HONORS PROGRAM



Funeral Services by Team FY 24



Funerals by Branch of Service FY24



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

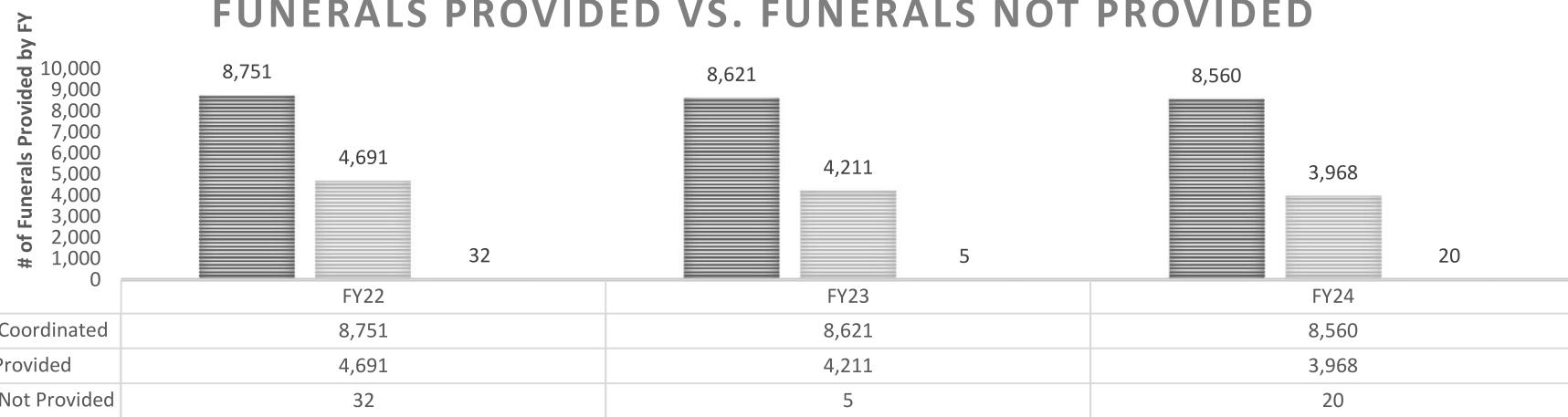
Program Name Missouri Military Funeral Honors Program (MMFHP)

Program is found in the following core budget(s): Missouri National Trust Fund

2b. Provide a measure(s) of the program's quality.

Missouri Military Funeral Honor's program has provided more than 99% of all funerals requested

FUNERALS PROVIDED VS. FUNERALS NOT PROVIDED



Funerals not provided were due to lack of staffing at the time requested

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

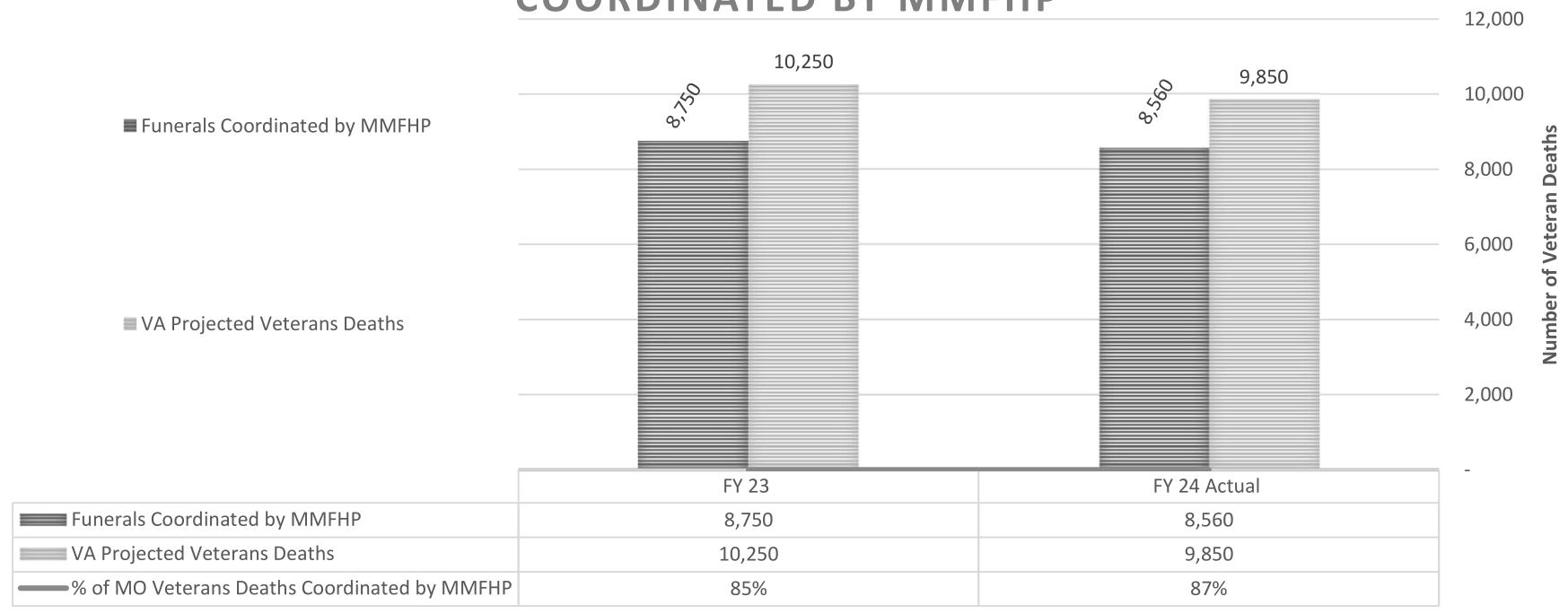
Program Name Missouri Military Funeral Honors Program (MMFHP)

Program is found in the following core budget(s): Missouri National Trust Fund

2c. Provide a measure(s) of the program's impact.

- Missouri Military Funeral Honors has provided over 223,602 military funeral services since the program's inception in 1999.
- On average, since 2015, Missouri's Military Funeral Honor's program has coordinated more than 85% of Missouri's deceased veterans funerals for all branches of service.

PROJECTED MISSOURI VETERAN DEATHS VS. FUNERALS COORDINATED BY MMFHP



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

Program Name Missouri Military Funeral Honors Program (MMFHP)

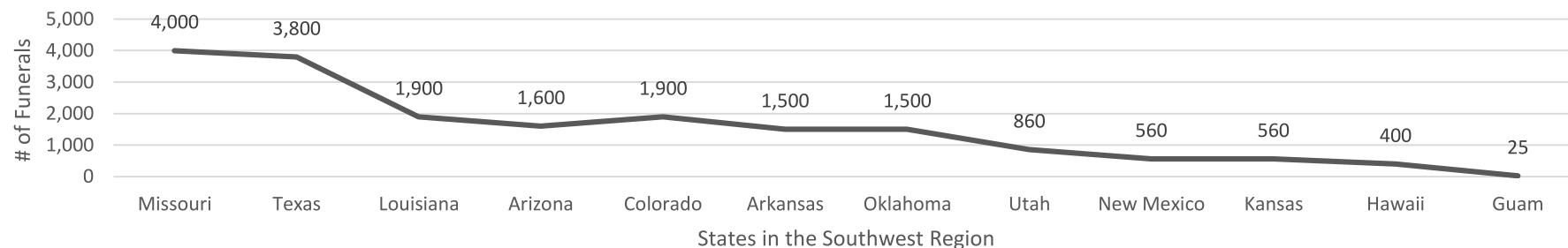
Program is found in the following core budget(s): Missouri National Trust Fund

2d. Provide a measure(s) of the program's efficiency.

Missouri leads the nation in funerals provided and lowest cost per funeral.

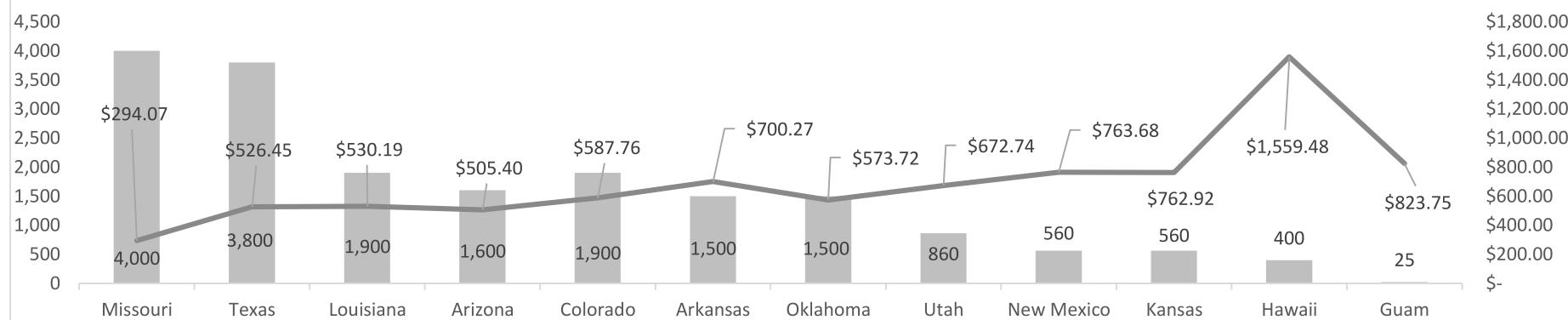
FY 24 Missouri Funeral Honors Provided vs. Southwest Region Funeral Honors Provided

(#s provided herein are based on Federal FY23)



FY 24 Missouri Funeral Cost vs. States in the Southwest Region

(#s provided herein are based on Federal FY23)



PROGRAM DESCRIPTION

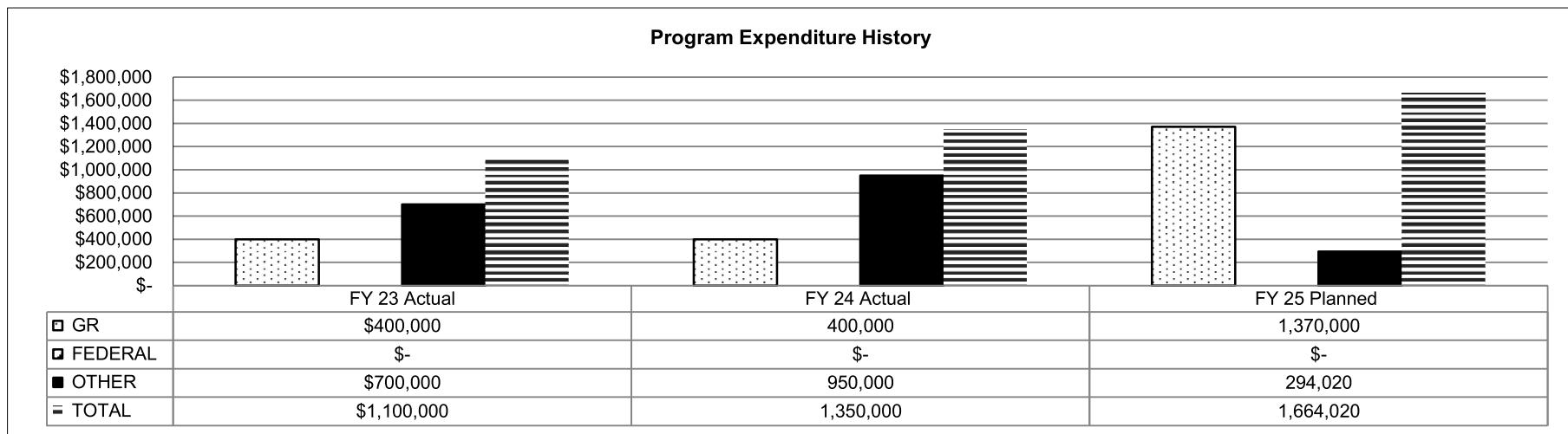
Missouri National Guard

HB Section(s): 8.505

Program Name Missouri Military Funeral Honors Program (MMFHP)

Program is found in the following core budget(s): Missouri National Trust Fund

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

Program Name Missouri Military Funeral Honors Program (MMFHP)

Program is found in the following core budget(s): Missouri National Trust Fund

4. What are the sources of the "Other" funds?

Gaming Commission Fund (1900)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

RSMo 41.958: When requested by the commander of any recognized veterans' organization, military commander or by any friend or relative of a deceased person or the director of a funeral home for any deceased person who served in the Armed Forces of the United States during a time of war or is otherwise entitled to military honors at the person's burial, interment or memorial service, the adjutant general shall, subject to appropriation, order the appropriate requested uniformed honor detail to attend and render the appropriate services or request and coordinate the appropriate detail with a recognized veterans' organization.

Title 10 USC-Armed Forces Chapter 49 and 75; AR 600-25; DODI 1300.15: Commanders at all levels must support paying a final tribute on behalf of a grateful nation to comrades in arms, and must respond expeditiously and sensitively to requests for military funeral support. Rendering military honors reflects the high regard and respect accorded to military service and demonstrates military professionalism to the United States and the world.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirements

7. Is this a federally mandated program? If yes, please explain.

Yes. Title 10 USC requires military honors for all veterans.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

Program Name: State Educational Assistance Program

Program is found in the following core budget(s): National Guard Trust Fund

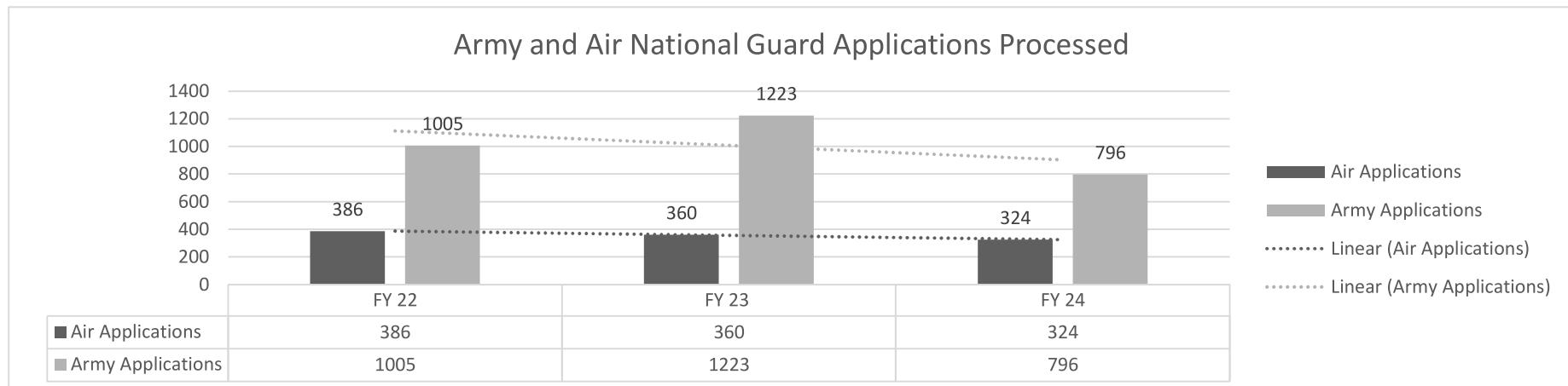
1a. What strategic priority does this program address?

Preserve operational assets in a state of readiness, by providing an impactful service to Missouri National Guard Soldiers and Airmen.

1b. What does this program do?

- State Tuition Assistance Program provides funding to Missouri National Guard members seeking undergraduate degrees.
- Program pays up to a total of 150 total credit hours (up to 15 CH Fall/Spring, 9 CH Summer) to members of the Missouri National Guard.
- Allows the state to be proactive in supporting the National Guard to ensure the Guard maintains adequate staffing.
- State Tuition Assistance supports Soldier and Airman education immediately upon enlistment into the Missouri National Guard, only after all eligible federal Department of Defense educational assistance funds have been expended (Federal TA applies to Army only).

2a. Provide an activity measure(s) for the program.



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

Program Name: State Educational Assistance Program

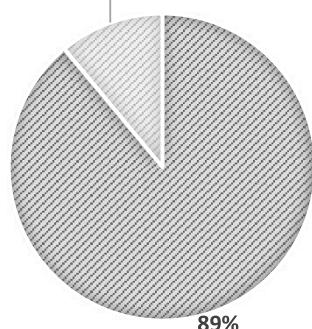
Program is found in the following core budget(s): National Guard Trust Fund

2b. Provide a measure(s) of the program's quality.

Quality can be seen beyond the service members' military career and into the civilian workforce. Retention of highly educated and experienced soldiers and airmen is integral for the future leaders of the Missouri National Guard and is a tremendous investment in the state's future. As a result of a higher educated populace, outside employers look to the Missouri National Guard for future business endeavors and expertise.

AIR FORCE PERSONNEL WITH DEGREES

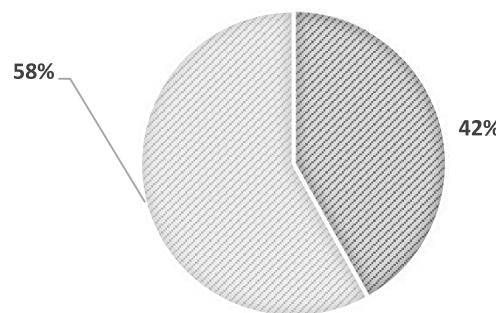
■ % of force with degrees ■ % of force without degrees



11% of the entire Air National Guard personnel have a College Degree

ARMY PERSONNEL WITH DEGREES

■ % of force with degrees ■ % of force without degrees



42% of the entire Army National Guard personnel have a College Degree

PROGRAM DESCRIPTION

Missouri National Guard

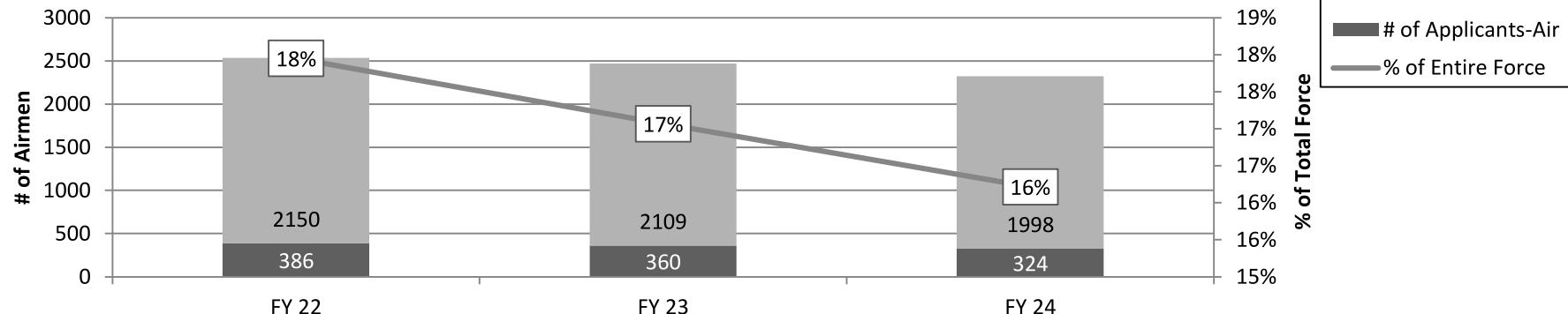
HB Section(s): 8.505

Program Name: State Educational Assistance Program

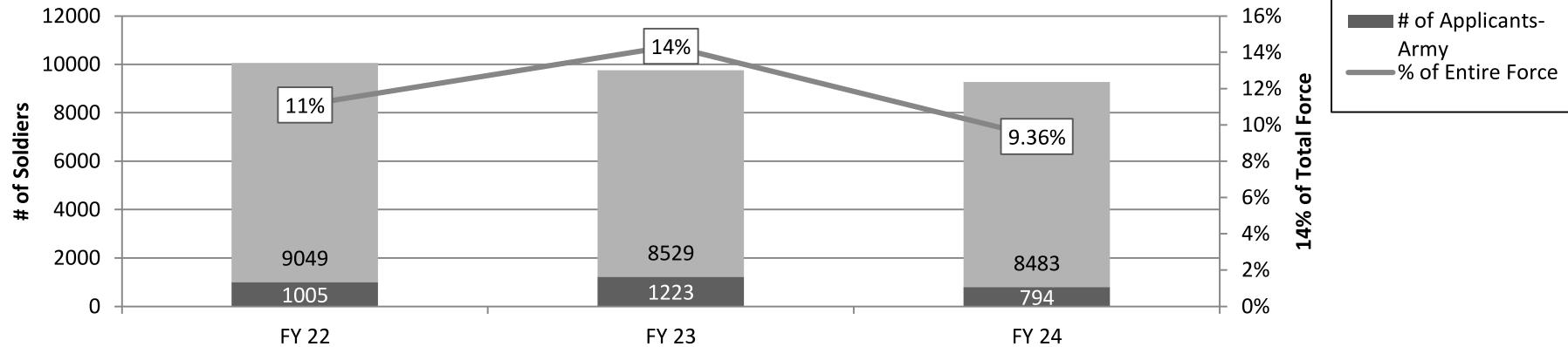
Program is found in the following core budget(s): National Guard Trust Fund

2c. Provide a measure(s) of the program's impact.

Air National Guard Actual Members vs. Applications Processed for State Tuition Assistance



Army National Guard Actual Members vs. Applications Processed for State Tuition Assistance



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.505

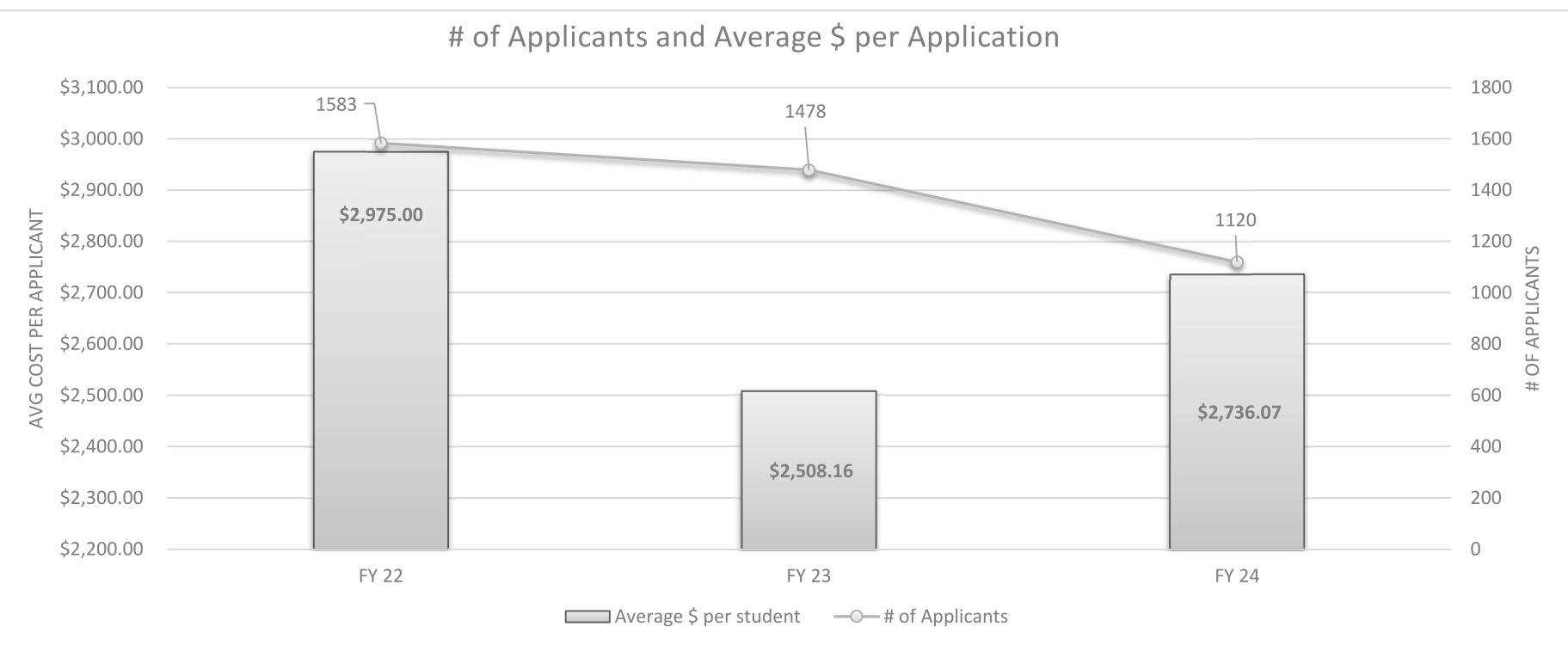
Program Name: State Educational Assistance Program

Program is found in the following core budget(s): National Guard Trust Fund

2d. Provide a measure(s) of the program's efficiency.

Program managers certify that each service member is/has:

1. In good standing and has participated satisfactorily in required training;
2. A citizen or a permanent resident of the United States;
3. Not previously received a bachelor's degree from an accredited postsecondary institution;
4. Enrolled, or has been accepted for enrollment, as a full-time or part-time undergraduate student in an approved private or public institution;
5. Maintains academic eligibility (applicants must maintain a cumulative GPA of at least a 2.5 on a 4.0 scale, or an equivalent on other scales.)



PROGRAM DESCRIPTION

Missouri National Guard

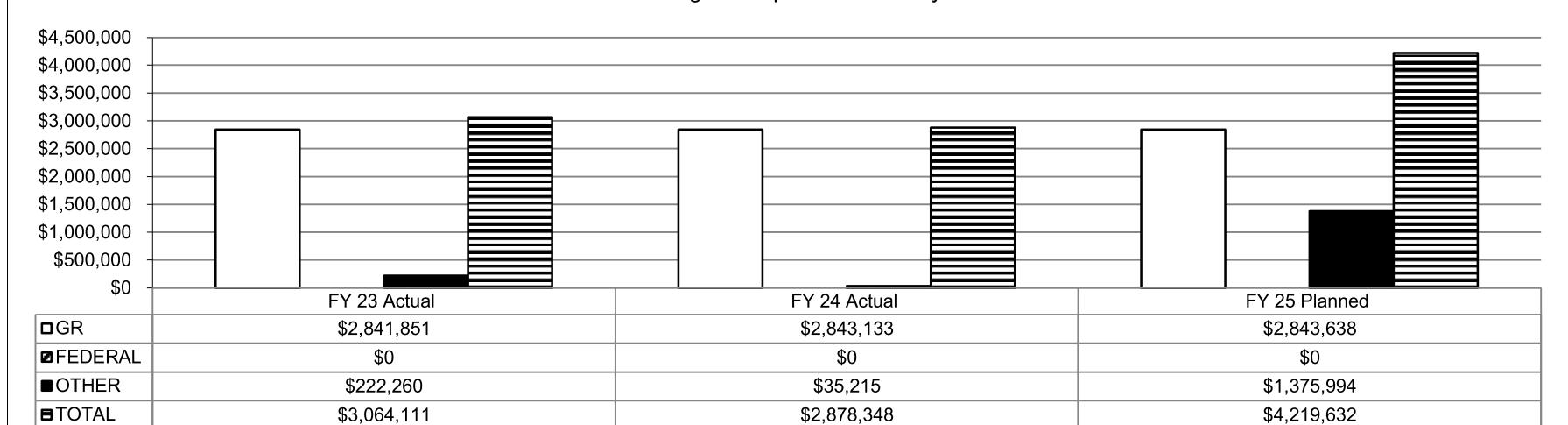
HB Section(s): 8.505

Program Name: State Educational Assistance Program

Program is found in the following core budget(s): National Guard Trust Fund

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)

Program Expenditure History



4. What are the sources of the "Other " funds?

Gaming Commission Fund (1900)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

RSMo 173.239; Any member of the Missouri National Guard who possesses the qualification set forth in this section may be awarded an education assistance grant to an approved public institution or an approved private institution, as those terms are defined in either section 173.205 or section 173.778. of his or her choice while he or she is a member of the Missouri National Guard.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirements

7. Is this a federally mandated program? If yes, please explain.

No federal mandate

PROGRAM DESCRIPTION	
Missouri National Guard	HB Section(s): 8.520
Program Name: Field Support	
Program is found in the following core budget(s): AG Field Support	
<p>1a. What strategic priority does this program address?</p> <p>Preserve operational assets in a state of readiness for the Missouri National Guard to fulfill their dual mission to support both the President of the United States and the Governor of Missouri.</p> <p>Providing fully maintained and operational readiness centers and training sites for citizens to rest assured the Guard will be ready to respond, if needed.</p>	
<p>1b. What does this program do?</p> <ul style="list-style-type: none"> - Supports the operation and maintenance of 59 readiness centers in 54 communities across the State of Missouri. - Field core program funding provides cleaning supplies, facility maintenance, grounds keeping, trash service, janitorial services, and utilities for the Missouri National Guard readiness centers, maintenance facilities and training sites. - Provides office for Highway Patrol for State Licensing along with janitorial services. - Provide services during emergencies. - Federal and State programs to protect and serve Missouri Citizens. - Protects operational assets. 	

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.520

Program Name: Field Support

Program is found in the following core budget(s): AG Field Support

2a. Provide an activity measure(s) for the program.



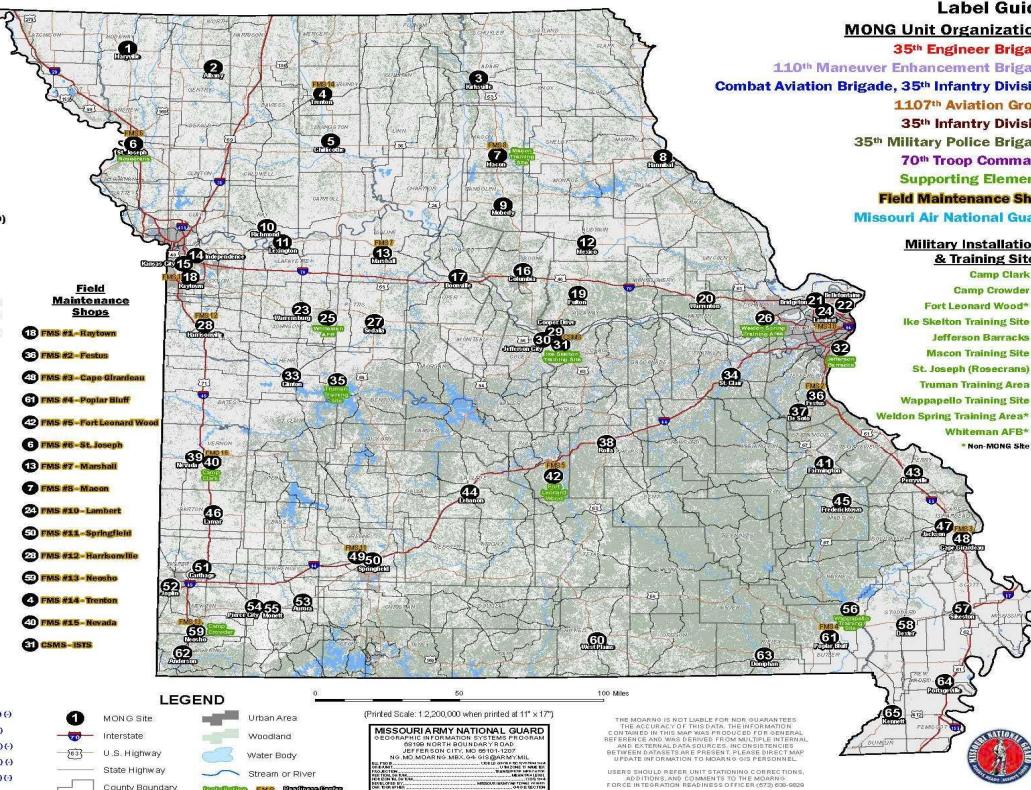
2 Albany
Btry A, 3-129 FA Regt
62 Anderson
Det 1, 4243 Trans Co (MDM)
55 Aurora
Co A, 935 ASB
22 Belfontaine
17 Bonville
Co A, 3-338 Inf Regt
21 Bridgeton
Co A, 3-338 Inf Regt
233 Inf Co (Assault)
Det 2, 3 MO R&R Bn (RSP)
48 Cape Girardeau
FSC, 1,240 En Bn
Det 5, 1,240 R&R Bn (RSP)
Det 9, 1,240 R&R Bn (GOLD)
51 Carthage
294 En Co (Support)
Det 1, 1,240 R&R Bn (RSP)
5 Chillicothe
Btry B, 3-338 Inf Regt
35 Clinton
Co D, 3-338 Inf Regt
Det 3 MO R&R Bn (RSP)
16 Columbia
HHC, 175 MP Bn
Det 1, 3231 Trans Co (LT)
37 De Soto
735 QM Co
58 Dexter
1221 Trans Co (Line Haul)
63 Doniphan
Recruiting (35 MP Bde)
41 Farmington
1,138 En Co (CEC-I)
36 Festus
Det 2, 1,138 QM Co (FFC)
229 En Co (Horizontal)
Det 7, 1,138 R&R Bn (RSP)
42 Fort Leonard Wood
HHC, 35 Eng Bde
Co A, 1,138 Av Regt (Assault)
Regional Tng Site - Maint
HQ, 1,138 R&R Bn (RSP)
5 Bn, 1,138 Regt (RSP)
2 Bn, 1,138 Regt (RS)
Det 3, 1,138 Bomb Wing
15 Kansas City
HHC, 110 Maneuver Enhance Bde
134 En Co (CEC-I)
Det 2 MO R&R Bn (RSP)
338 Signal Company
133 MP Co
HHC, 3-338 Regt
10 Kansas City
113 En Co (CEC-I)
Det 133 MP Co (RSP)
29 Joplin
HHC, 293 En Bn
FSC, 293 En Bn
Det 10 MO R&R Bn (GOLD)
24 Portageville
Recruiting (70 TC)
33 Rolla
338 En PT (Area Cleared)
Det 1, 1,138 MP Co
HHC, 1,138 En Co (Clearance)
19 Richmond
1,138 En Co (Assault)
338 En PT (Area Cleared)
Det 1, 1,138 MP Co
60 West Plains
Co C, 3-338 Inf Regt
25 Whiteman AFB
HHC, 1,138 Av Regt (Assault)
Co A, 1,138 Av Regt (Assault)
Co C, 1,138 Av Regt (Assault)
Co D, 1,138 Av Regt (Assault)
Co E, 1,138 Av Regt (Assault)
133 Bomb Wing

46 Fredericktown
220 Transportation Bn
19 Fulton
HHD, 229 Multifunctional Med Bn
Det 12 MO R&R Bn (GOLD)
3 Kirkville
Recruiting (35 En Bde)
15 Hannibal
Det 1, 3375 MP Co
23 Harrisonville
325 Trans Co (MDM)
14 Independence
Btry D, 3-338 FA Regt
47 Jackson
Det 1, 1,137 MP Co
32 Jefferson Barracks
35 MP Bde
Co B, 35 ID (Intel & Sustain) (-)
HHC, 1,338 Inf Regt
Det 1, 1,338 Inf Regt PFT
205 Grid Arca Co
7 Lexington
Det 1, HSC, 35 ID
Det 3, 548 Trans Co (PLS)
57 Macon
\$438 En Co (MRBC) (-)
Det 8 MO R&R Bn (RSP)
13 Marshall
1,138 FSC
1 Maryville
HHC, 1,320 FA Regt
Det 1, 1,138 MO R&R Bn (GOLD)
34 St. Clair
1,137 MP Co
6 St. Joseph
Co C, 35 ID (Signal)
Det 1, Co A, 35 ID (Ops)
Det 2, Co B, 35 ID (ACB)
Det 3, Co E, 35 ID (RSP)
28 Mexico
Co A, 3-338 Inf Regt
3 Moberly
Det 1, 1,428 En Co (MRBC)
55 Monett
1,241 Trans Co (MDM)
59 Neosho
Det 1, MOARNG MED DET
57 Nevada
Det 1, 1,253 Trans Co (MDM)
43 Perryville
Co C, 3-338 Inf Regt
24 Pierce City
276 En Co (Vertical)
835 QM Co (FFC) (-)
31 Poplar Bluff
HHC, 205 MP Bn
Co E, 39 BSB
23 Warrensburg
Det 3, 1,138 QM Co (FFC)
20 Warrenton
3175 MP Co (-)
60 West Plains
Co C, 3-338 Inf Regt
25 Whiteman AFB
HHC, 1,138 Av Regt (Assault)
Co A, 1,138 Av Regt (Assault)
Co C, 1,138 Av Regt (Assault)
Co D, 1,138 Av Regt (Assault)
Co E, 1,138 Av Regt (Assault)
133 Bomb Wing

UNCLASSIFIED

MISSOURI NATIONAL GUARD UNITS

AS OF DECEMBER 2023

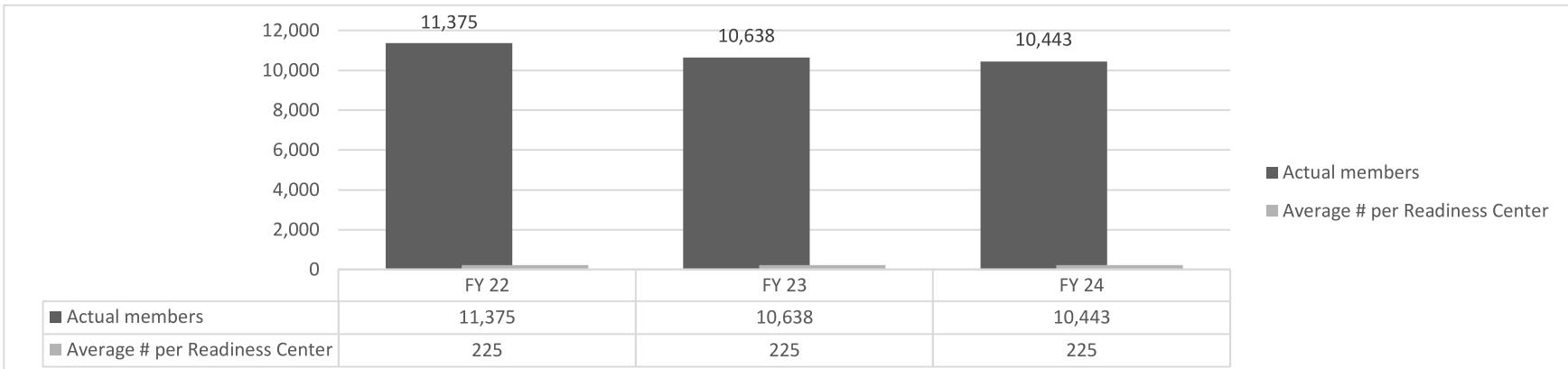


PROGRAM DESCRIPTION																				
Missouri National Guard	HB Section(s): 8.520																			
Program Name: Field Support																				
Program is found in the following core budget(s): AG Field Support																				
2b. Provide a measure(s) of the program's quality.																				
<ul style="list-style-type: none"> * The appearance and condition of the facilities are a direct reflection of the Missouri National Guard and state of Missouri. * Recruiting success has resulted in increased personnel and new units, including an additional 800 recruits. * Strength is currently at 102%. * Each soldier increases the amount of Federal funds that come to the state. 																				
<table border="1"> <thead> <tr> <th>Category</th> <th>Cost (\$)</th> </tr> </thead> <tbody> <tr> <td>FUEL & UTILITIES</td> <td>\$1,047,180.00</td> </tr> <tr> <td>SUPPLIES</td> <td>\$152,304.00</td> </tr> <tr> <td>PROFF. SERVICES</td> <td>\$11,487.00</td> </tr> <tr> <td>HOUSE-KEEPING</td> <td>\$192,521.00</td> </tr> <tr> <td>M&R SERVICES</td> <td>\$66,500.00</td> </tr> <tr> <td>COMPUTER EQUIPMENT</td> <td>\$7,915.00</td> </tr> <tr> <td>OFFICE EQUIPMENT</td> <td>\$8,011.00</td> </tr> <tr> <td>OTHER EQUIPMENT</td> <td>\$68,116.00</td> </tr> <tr> <td>MISC. EXPENSES</td> <td>\$792.00</td> </tr> </tbody> </table>								Category	Cost (\$)	FUEL & UTILITIES	\$1,047,180.00	SUPPLIES	\$152,304.00	PROFF. SERVICES	\$11,487.00	HOUSE-KEEPING	\$192,521.00	M&R SERVICES	\$66,500.00	COMPUTER EQUIPMENT
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MISC. EXPENSES	\$792.00																			
<p>Fuel and Utilities for the 56 Readiness Centers/Armories are always increasing. In FY 24, Fuel and Utilities alone cost over \$ 1 million in state funds.</p>																				
<table border="1"> <thead> <tr> <th>Category</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Missouri National Guard</td> <td>Avg. Cost per Square Foot \$1.89</td> </tr> </tbody> </table>	Category	Value	Missouri National Guard	Avg. Cost per Square Foot \$1.89																
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PROGRAM DESCRIPTION

Missouri National Guard	HB Section(s): 8.520
Program Name: Field Support	
Program is found in the following core budget(s): AG Field Support	

2c. Provide a measure(s) of the program's impact.



The State Mission: is to provide trained and disciplined forces for domestic emergencies or as otherwise required by state law under the authority of the governor. Our role has expanded since 9/11, with Guard members continually serving around the world and around our country helping during floods, tornadoes, civil disturbances, winter storms, hurricane responses, and most recently, the COVID-19 pandemic; that stateside mission is still a major part of what we do.

The Federal Mission: is to maintain properly trained and equipped units for prompt mobilization for war, national emergency, or as otherwise directed by the president. Missouri National Guard members must always be ready for any mission from the president, including peacekeeping missions and overseas contingency operations.

PROGRAM DESCRIPTION

Missouri National Guard	HB Section(s): 8.520
Program Name: Field Support	
Program is found in the following core budget(s): AG Field Support	

2d. Provide a measure(s) of the program's efficiency.

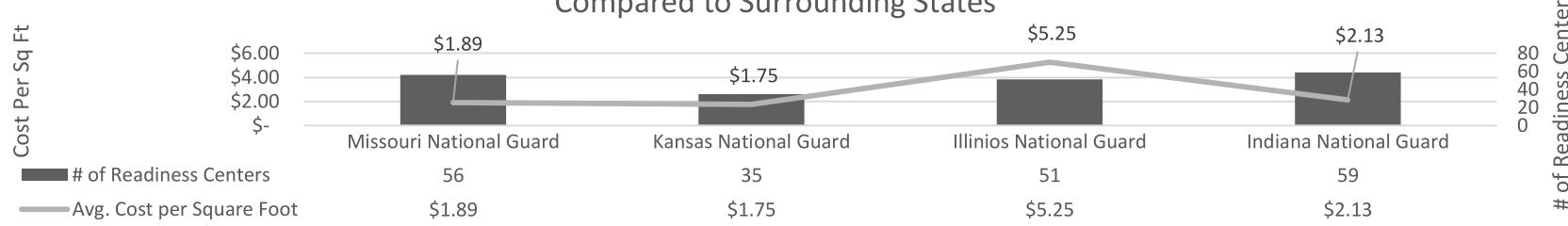
Housekeeping/Custodial Support



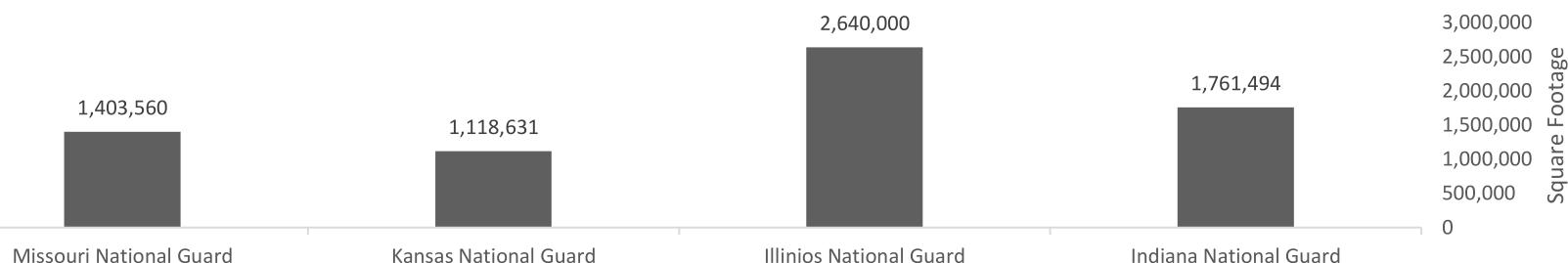
- OTAG Housekeeping staff maintain 1,403,560 total sq. ft. across the state
- OTAG has 30.04 FTE maintaining 59 readiness centers across the state
- OTAG averages a 0.5 FTE at each readiness center

*The National Guard Bureau (NGB) Facilities Program – Personnel Allocation Standard (FP-PAS) summarizes the required federally reimbursed State Employees who work in support of the Facilities Program. The “Authorized Positions” are the unconstrained requirements, not the actual funded positions. The Total Cost information is entered into the Annual Work Plan submittal to the NGB; NGB uses the information to build the approved budget plan. Currently there are 98 positions budgeted by NGB out of the unconstrained requirement of 845 positions. These positions include Maintenance Workers, Groundskeepers, Accounting, Design, Program Management, Business Management, and Custodial Workers.

Missouri Readiness Centers/Armories and Cost Per Square Footage Compared to Surrounding States



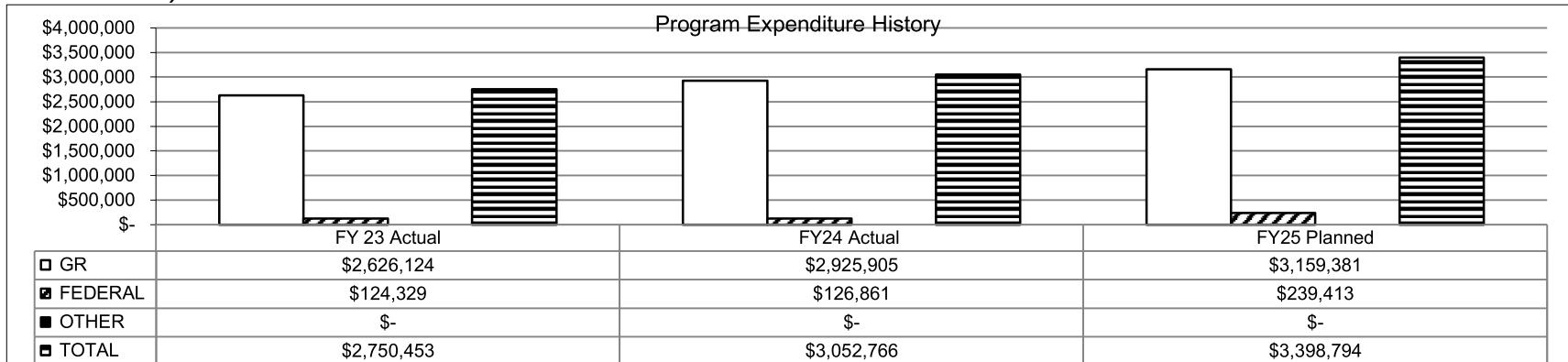
Missouri Readiness Center/Armory Total Square Footage Compared to Surrounding States



PROGRAM DESCRIPTION

Missouri National Guard	HB Section(s): 8.520
Program Name: Field Support	
Program is found in the following core budget(s): AG Field Support	

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other" funds?

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

The Office of the Adjutant General and the Missouri National Guard are organized under the State Constitution in accordance with directives promulgated by the federal military department, pursuant to RSMo 41.010. Section 46 of Article III of the Missouri Constitution established the responsibility of the legislature to maintain an adequate militia. National Guard Regulation (NGR) 420-10 defines the responsibilities, organization, functions, and personnel for State Construction and Facilities Management Offices. The regulation includes guidance for establishing facility maintenance and repair standards and policies for planning and executing facilities projects. The relationship between the National Guard Bureau (NGB) and the State Military Department is governed by the fact that all Army National Guard (ARNG) facilities are owned by, leased for, or licensed to the States. As a result the States, and not the Federal government, operate and maintain all ARNG facilities.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirements

7. Is this a federally mandated program? If yes, please explain.

NGR 420-10 defines the basis of operation for all Army National Guard real estate. States agree to maintain facilities to "required minimum standards" under the Master Cooperative Agreement.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.525

Program Name: AG Armory Rentals

Program is found in the following core budget(s): AG Armory Rentals

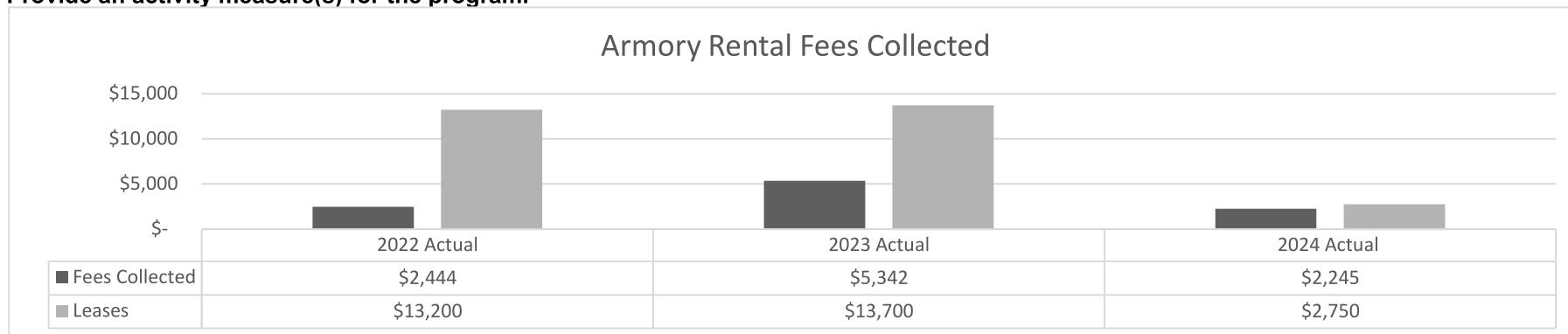
1a. What strategic priority does this program address?

Build relationships with external partners by providing impactful services to Missouri citizens.

1b. What does this program do?

- Armories can be rented within the local community for nonmilitary usage.
- Rental fees collected are a supplemental funding source for armory trash services, pest control, and janitorial expenses.
- The armory rental program is used to support these operating expenses to help subsidize state monies appropriated to the Office of the Adjutant General to support Missouri Military Forces Programs.

2a. Provide an activity measure(s) for the program.



2b. Provide a measure(s) of the program's quality.

During state emergencies, the armories are operational staging areas, warming stations, and temporary housing shelters. State, county, and local entities utilize the space available, including but not limited to MO Highway Patrol training and driving testing, Department of Corrections, Department of Health and Senior Services, Red Cross, Department of Natural Resources, VFW meetings, and Voting for Government Elections.

PROGRAM DESCRIPTION

Missouri National Guard

Program Name: AG Armory Rentals

Program is found in the following core budget(s): AG Armory Rentals

2c. Provide a measure(s) of the program's impact.

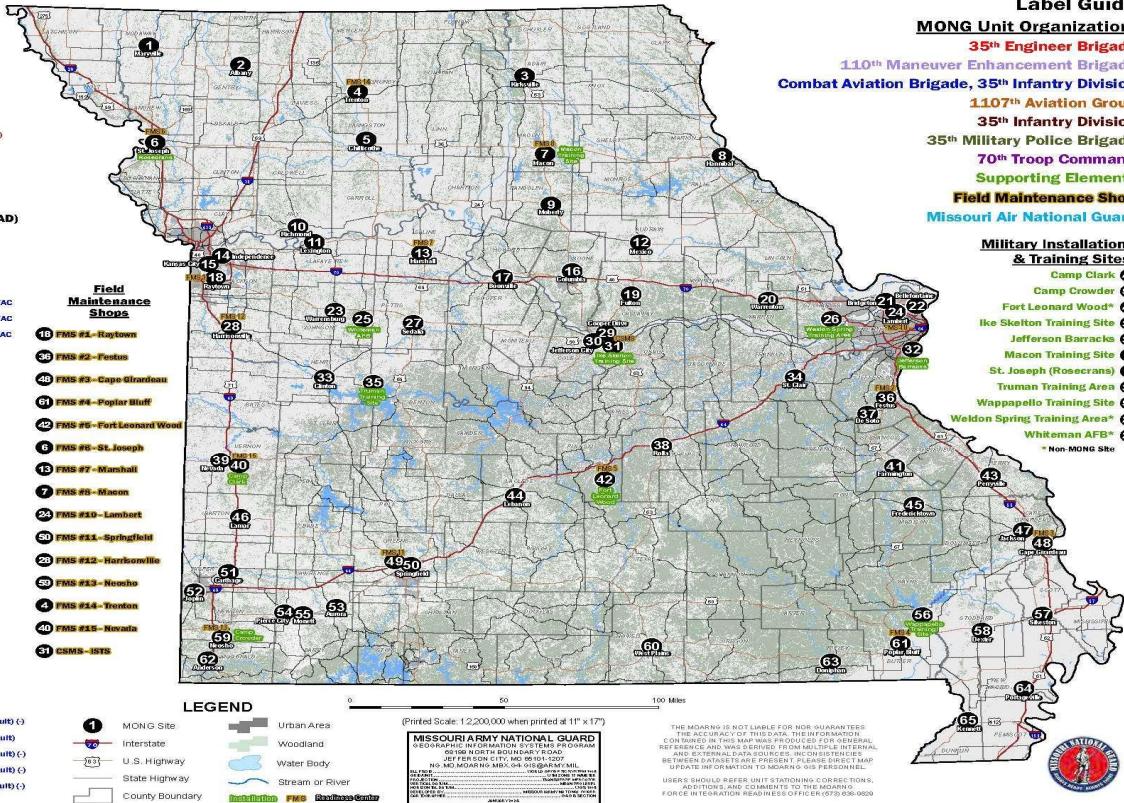


2	Albany	
	Itry A., 3-329 FA Regt	
22	Audubon	
	Co D, 3-243 Trans Co (MDM)	
53	Aurora	
	Co A, 9-938 ASB	
22	Bellefontaine	
17	Boonville	Co A, 3-338 In Regt
21	Bridgeton	Co B, 3-338 In Regt 1233 Trans Co (LH) Det 33 MO R&R Brn (RSP)
49	Cape Girardeau	
	FSC, 3-340 En Bn	
	Det 30 MO R&R Brn (NSP)	
	Det 30 MO R&R Brn (GOLD)	
51	Carthage	
	294 En Co (Support)	
	Det 34 MO R&R Brn (RSP)	
5	Chillicothe	
	Btry B, 3-329 FA Regt	
33	Clinton	Co D, 3-338 In Regt
	Det 30 MO R&R Brn (RSP)	
16	Columbia	
	HHD, 175 MP BN	
	Det 1, 2-233 Trans Co (LT)	
37	Doto	735 QM Co
58	Dexter	1223 Trans Co (Line Hau)
63	Dosinphon	Recruiting (35 MP Bde)
41	Farnington	1-338 En Co (CEC-I)
	Festus	Det 2, 835 QM Co (FPC) 220 En Co (Herzberg)
		Det 7 MO R&R Brn (RSP)
42	Fort Leonard Wood	39C, 35 Eng Bn
	223 Inf Regt	Co B, 1-335 En Regt (Assault)
	Regional Trng Site - Maint	Regt HQ, 1-340 Regt (RTI)
	HQ, 1-340 Regt (RTI)	1 Bn, 1-340 Regt (EN)
	2 Bn, 1-340 Regt (GS)	2 Bn, 1-340 Regt (GS)
	Det 1, 133 Bomb Wing	
45	Fredericktown	220 Transportation Bn
19	Fulton	HHD, 229 Multifunctional Med Bn
	Det 32 MO R&R Brn (GOLD)	
8	Hannibal	
	Det 1, 3375 MP Co	
28	Harrisville	1-353 Trans Co (MUM) (-)
14	Independence	
	Itry B, 3-329 FA Regt	
47	Jackson	
	Det 1, 1337 MP Co	
32	Jefferson Barracks	35 MP Bde
	Co B, 35 ID (Int'l & Sustain) (-)	
	HHD, 1-338 In Regt	
	Det 2, 1-338 Inf PFT	
	200 6th Arty Co	
	Det 1, 175 QM Det Prot Ymt	
	838 Fwd Engl Spt Tm	
	157 Air Operations Group	
	233 Cbtn En Fr	
	239 Combat Command Sqn	
	134 Cbtn En Sqn	
	131 Comm Fit	
30	Jefferson City <i>(Blue Armory)</i>	
	HHC, 838 Combat Sustain Sptn Co	
	Co A, 1-338 Inf Regt	
	100th Recruiting & Retention Bn	
	Det 8 MO R&R Brn (RSP)	
	Co 1, 838 BSB	
20	Jefferson City <i>(Cooper Flight Facility)</i>	
	Det 2, Co C, 2-245 Av Regt	
	Det 40, OSCOR	
	7 Civil Support Team (WMD)	
31	Jefferson City (ISTS)	
	JFHQ (Joint)	
	HQ, MOAAG	
	HHD, JFHQ (Army)	
	MOAAG MED RDN DET (-)	
	70 Publie Affairs Det	
	135 Military History Det	
	300 1st Defense Team (-)	
	500 1st Inf Det	
	Counter Drug	
30	Joplin	
	HHC, 203 En Bn	
	FSC, 203 En Bn	
	Det 30 MO R&R Brn (GOLD)	
15	Kansas City	
	HHC, 110 Maneuver Enhance Bde	
	114 En Co (CEC-I)	
	Det 2, 1-340 MO R&R Brn (RSP)	
	1-338 Inf Co (MUM) (-)	
	133 MP Co	
	HHC, 3-338 Inf Regt	
64	Portageville	Det 1, 133 MP Co
	Recruiting (70 T)	
10	Richmond	1-335 En Co (CEC-I)
38	Rolla	33 En Pfc Area
	Det 1, 133E MP Co	
65	Kennett	1-337 MP Co (-)
3	Kirkville	Recruiting (35 E)
46	Lamar	Co B, 3-338 In Regt
24	Lambert	1035 Maint Co
	3175 Chem Co	
	1-338 Trans Co	
44	Lebanon	70 Troop Comm
11	Lexington	
	Det 1, HSC, 35 Bn	
	Det 3, 548 Trans	
7	Macon	3-438 En Co (M)
	Det 8 MO R&R Brn	
13	Marshall	3328 FSC
1	Maryville	HHS, 1-329 FA Regt
	Det 1, 333 MO R&R Brn	
12	Mexico	
	Co A, 3-338 In Regt	
9	Moberly	1-438 En Co (M)
	Det 1, 1438 En Co	
55	Monett	1-243 Trans Co
29	Neosho	Det 1, MOARNG
39	Nevara	Det 1, 1-253 Trans
43	Perryville	Co C, 3-338 In Regt
54	Pierce City	276 En Co (Vert)
	835 QM Co (M)	
21	Poplar Bluff	HHD, 205 MP Bn
	Co 1, 39 MP Co	
64	Portageville	Recruiting (70 T)
10	Richmond	1-335 En Co (CEC-I)
38	Rolla	33 En Pfc Area
	Det 1, 133E MP Co	



HB Section(s): 8.525

UNCLASSIFIED
MISSOURI NATIONAL GUARD UNITS
AS OF DECEMBER 2023



Missouri residents have the opportunity to rent the Missouri National Guard Armories for a variety of events, office space or alternative classroom space.

PROGRAM DESCRIPTION

Missouri National Guard	HB Section(s): <u>8.525</u>
Program Name: AG Armory Rentals	
Program is found in the following core budget(s): AG Armory Rentals	
2d. Provide a measure(s) of the program's efficiency.	
ARMORY LOCATION	ORGANIZATION
Anderson RC	Driver Testing Office
Aurora RC	Civil Air Patrol
Bridgeton	Civil Air Patrol
Cape Girardeau	Civil Air Patrol
Columbia RC	Polling location
Doniphan	City of Doniphan
Dexter	Highway Patrol, permanent full-time officer
Farmington	Department of Corrections Testing, Polling location
Festus	Civil Air Patrol, Family Readiness Pantry
Fort Leonard Wood	Civil Air Patrol
Fredericktown	Drivers Testing Office, Highway Patrol office both are permanent full-time officers
Fulton	Highway Patrol Driver Testing Office
Hannibal	Civil Air Patrol
Harrisonville	State Highway Patrol, permanent full-time office
Jefferson City ISTS	SEMA, MIAC
Jefferson City RC (Blue Armory)	Polling location
Joplin RC	Polling location
Kansas City	Cooperative Agreement with City to use drill floor
Kennett	Highway Patrol, Polling location
Lamar RC	Driver testing office, Polling location
Lebanon RC	Civil Air Patrol, Polling location
Maryville	Cooperative Agreement with City to use track, fitness room, and drill floor
Mexico	Highway Patrol Driver's Testing
Moberly	MO Veterans Administration office, full-time permanent use of office space
Monett	Highway Patrol Driver Testing Office
Nevada RC	Highway Patrol Driver Testing Office, Polling Location
Perryville RC	Highway Patrol, Polling location
Portageville	Driver Testing Office, WIC Program, and Highway Patrol Office permanent full-time office
Sedalia	State Fair Board to use drill floor, kitchen, classrooms, and latrines
Sikeston	Driver Testing Office, and Highway Patrol Office permanent full-time office
Springfield	Civil Air Patrol
Warrensburg	Highway Patrol Driver Testing Office
Warrenton	State Highway Patrol, permanent full-time office
West Plains RC	Highway Patrol Driver Testing Office, Polling Location

PROGRAM DESCRIPTION

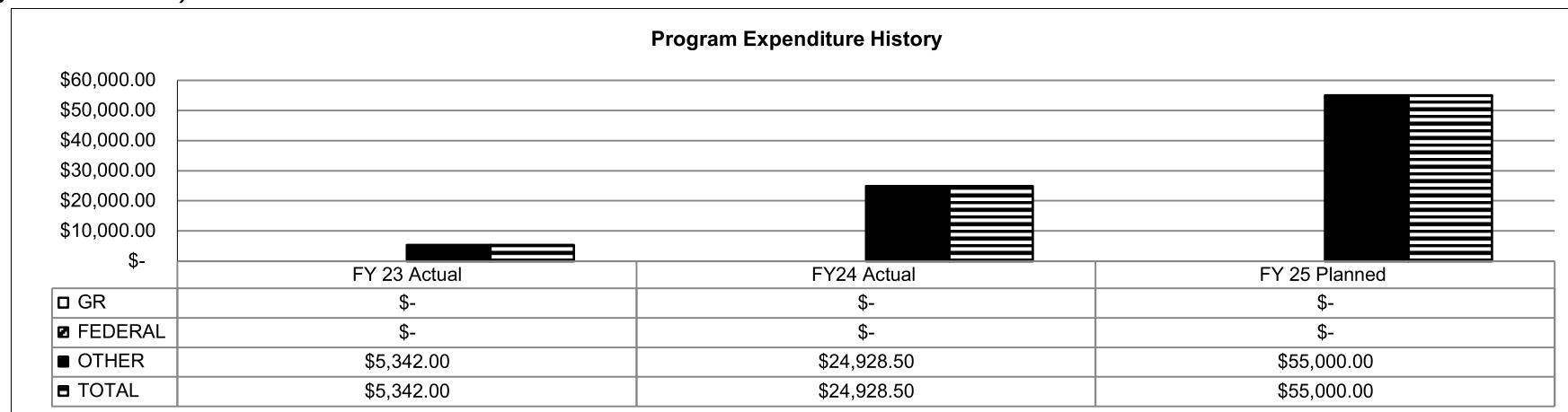
Missouri National Guard

HB Section(s): 8.525

Program Name: AG Armory Rentals

Program is found in the following core budget(s): AG Armory Rentals

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other" funds?

Rental fees charged for Armory Rentals (1530)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

RSMO 41.210 authorizes the Adjutant General to rent National Guard armories to the public and utilize funds collected to support the Missouri National Guard armory operations.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirement

7. Is this a federally mandated program? If yes, please explain.

No federal mandate

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.530

Program Name: Missouri Military Family Relief Fund

Program is found in the following core budget(s): Missouri Military Family Relief Fund

1a. What strategic priority does this program address?

Provide a resource to assist Soldiers and their families in times of need and to bolster readiness.

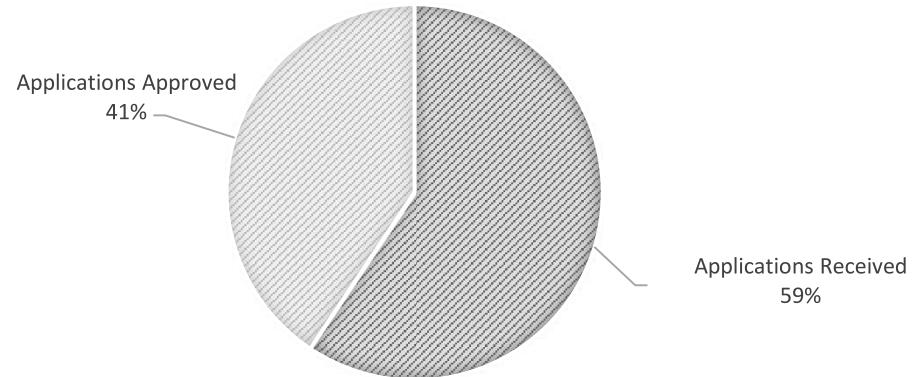
1b. What does this program do?

- Authorizes The Adjutant General to award financial hardship grants to Soldiers and Airmen of the Missouri National Guard and their families or Missouri residents of the other Armed Forces Reserves of the United States.

2a. Provide an activity measure(s) for the program.

MILITARY FAMILY EMERGENCY RELIEF PACKETS PROCESSED

■ Applications Received ■ Applications Approved



*Available to support the emergency financial needs of nearly 12,000 National Guard members and their families and an undetermined number of Missouri Armed Forces Reservists and their families.

* Packets denied are for lack of sufficient documentation or did not meet eligibility requirements.

PROGRAM DESCRIPTION

Missouri National Guard

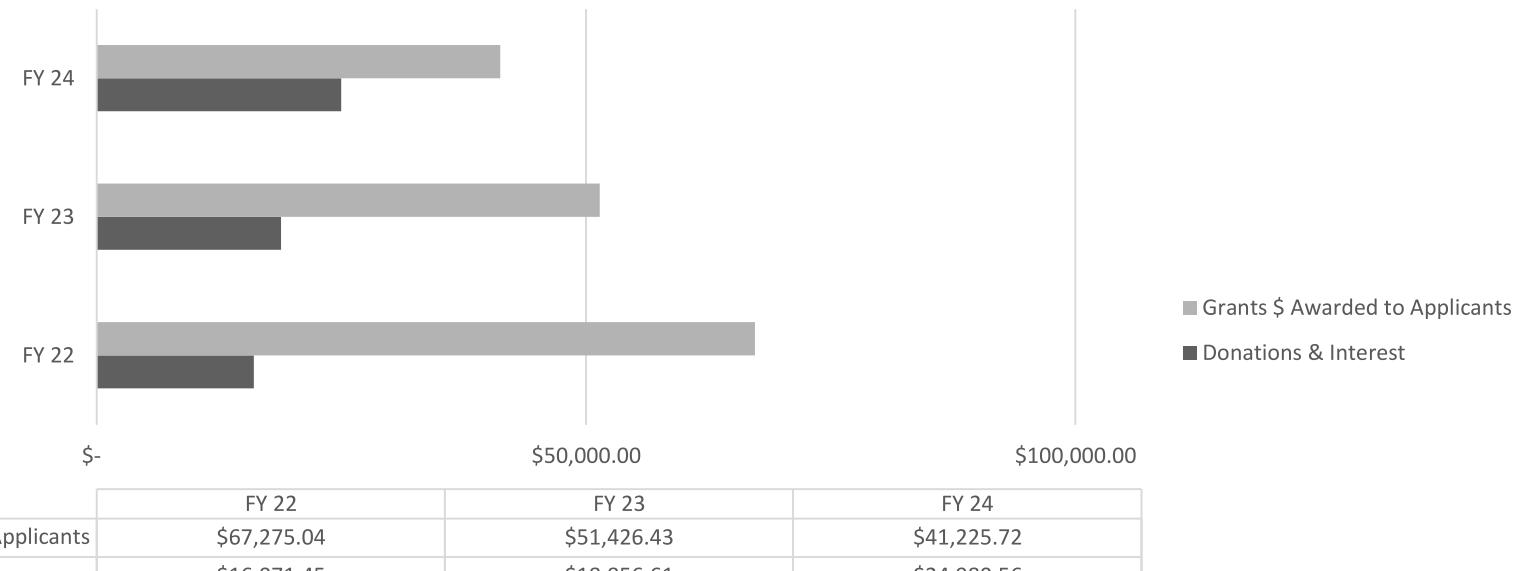
HB Section(s): 8.530

Program Name: Missouri Military Family Relief Fund

Program is found in the following core budget(s): Missouri Military Family Relief Fund

2b. Provide a measure(s) of the program's quality.

Donations Collected and Grants Awarded



**COVID-19 had a negative statistical impact across the mission set regarding all measures.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.530

Program Name: Missouri Military Family Relief Fund

Program is found in the following core budget(s): Missouri Military Family Relief Fund

2c. Provide a measure(s) of the program's impact.



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.530

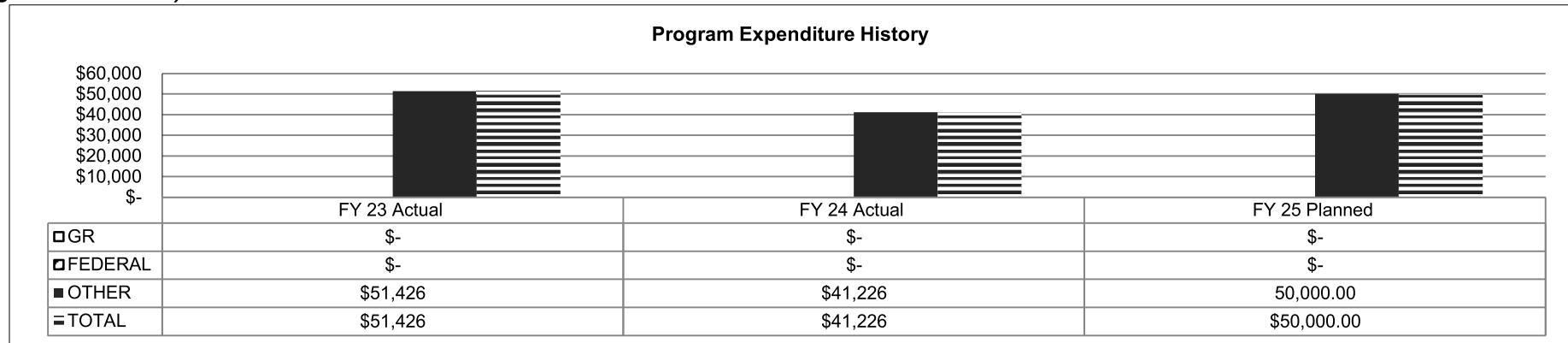
Program Name: Missouri Military Family Relief Fund

Program is found in the following core budget(s): Missouri Military Family Relief Fund

2d. Provide a measure(s) of the program's efficiency.

- * Since the inception of the program in 2006, the Missouri Military Family Relief Fund has assisted 384 military members and their families providing over \$800,000 in grants and financial assistance.
- * Service Members in-need and who qualify, receive a maximum of \$3,000 to assist when experiencing financial hardship.
- * Subject to appropriation, existing processes ensure only the families most in need are given priority in funding.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION**Missouri National Guard****HB Section(s): 8.530****Program Name: Missouri Military Family Relief Fund****Program is found in the following core budget(s): Missouri Military Family Relief Fund****4. What are the sources of the "Other" funds?**

Missouri Family Relief Fund (1719) exists through donations and contributions received from citizens, corporations, and state income tax refund check donations.

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

RSMo 41.216: the Adjutant General shall have the power to make grants or provide other financial assistance or services from the Missouri Military Family Relief Fund to families of persons who are members of the Missouri National Guard or Missouri residents who are members of the reserves of the Armed Forces of the United States. 41.218: The "Missouri Military Family Relief Fund" is hereby created in the state treasury and shall consist of all gifts, donations, appropriations, transfers, and bequests to the fund.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirements

7. Is this a federally mandated program? If yes, please explain.

No federal mandate

PROGRAM DESCRIPTION	
Missouri National Guard	HB Section(s): <u>8.535</u>
Program Name: AG Training Site Revolving	
Program is found in the following core budget(s): AG Training Site Revolving	
1a. What strategic priority does this program address?	
Enhance training to support mission focused teams	
1b. What does this program do?	
Onsite Dining Facility for Ike Skelton Training Site	
2a. Provide an activity measure(s) for the program.	
<ul style="list-style-type: none"> - On average the ISTS dining facility serves 165 people daily - Personnel utilizing the dining facilities/training sites include: - Missouri National Guard full time support - State Emergency Management Agency (SEMA) full time staff and additional employees during Emergency Management and trainings - Department of Public Safety personnel - Missouri Intelligence Analysis Center (MIAC) employees and trainees 	
2b. Provide a measure(s) of the program's quality.	
<ul style="list-style-type: none"> - Dining staff are utilized for a more cost effective alternative to catering the multitude of trainings and events hosted at ISTS - Base Target: Provide healthy meals at a reasonable cost - Stretch Target: Reduce cost and increase usage 	
2c. Provide a measure(s) of the program's impact.	
<ul style="list-style-type: none"> - Dining facilities are fully operational during State Emergency Duty to support all emergency personnel assigned to ISTS. - Benefits span far beyond the fulltime National Guard military and civilian staff. - Due to the geographical location of the Missouri National Guard headquarters and its mission, on-site dining services are an essential function. 	

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.535

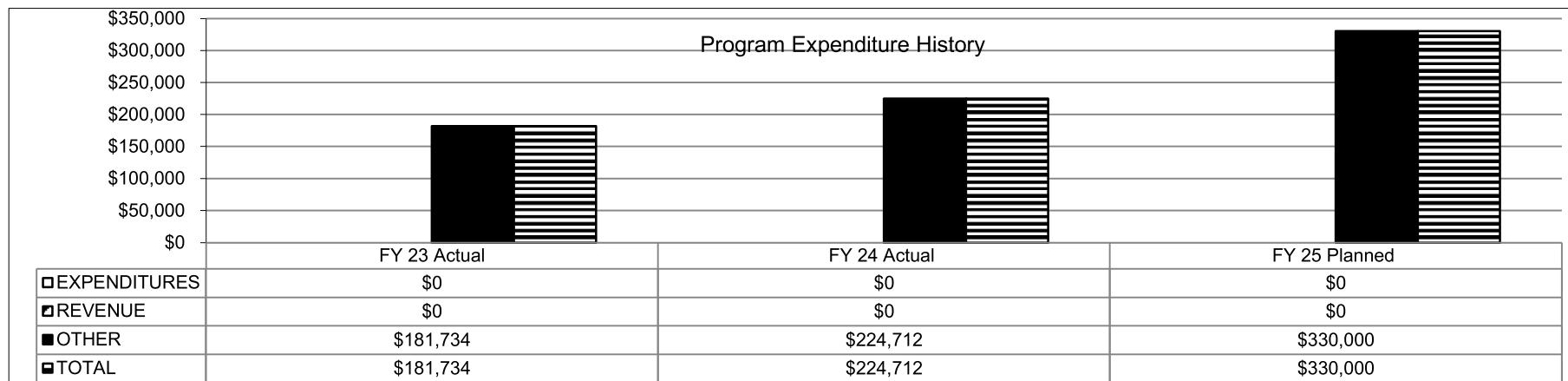
Program Name: AG Training Site Revolving

Program is found in the following core budget(s): AG Training Site Revolving

2d. Provide a measure(s) of the program's efficiency.

By focusing on the time saved and convenience provided, this measure of efficiency demonstrates the benefits of having an on-site cafeteria contributing to increased productivity, reduced disruptions, and improved overall operational efficiency for the Missouri National Guard.

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.535

Program Name: AG Training Site Revolving

Program is found in the following core budget(s): AG Training Site Revolving

4. What are the sources of the "Other " funds?

Training Site Revolving (1269)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

The Missouri National Guard Training Site Fund is authorized in RSMo 41.212: All funds received by the adjutant general from fees charged for the use of National Guard training sites by persons or organizations not connected with the organized militia shall be transmitted to the director of revenue for deposit in the fund and shall, upon appropriation by the general assembly, be used by the adjutant general for the sole purpose of training site facility operating costs associated with such use.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirements

7. Is this a federally mandated program? If yes, please explain.

No federal mandate

PROGRAM DESCRIPTION	
Missouri National Guard	HB Section(s): <u>8.540</u>
Program Name: <u>Army Cooperative Agreements</u>	
Program is found in the following core budget(s): <u>Contract Services</u>	
1a. What strategic priority does this program address?	
Obtain and provide resources to support mission focused teams by setting the responsibilities, organization, functions, and personnel for State Construction and Facilities Management Offices for the Missouri Army National Guard.	
1b. What does this program do?	
The below listed appendices encompass the cooperative agreement support to Army National Guard operations.	
Real Property Operations/Appendix 1001 - Support includes leases, facilities operations, monitors military construction appropriations funded projects, real property sustainment, restoration, modernization, operation & maintenance, minor construction, and demolition costs for facilities identified for the joint use of the state and federal government.	
Environmental Management/Appendix 1002 - Ensures that the Missouri Army National Guard (MOARNG) is in compliance with applicable Department of Army (DA), National Guard Bureau (NGB), Army National Guard (ARNG), Department of Defense (DOD), federal, state, and local environmental regulations.	
Physical Security/Appendix 1003 - Physical Security, provides personnel to control entry and egress to designated installations and facilities access control points as well as patrol/protect location perimeters and Mission Essential or Vulnerable Areas (MEVA) to detect/deter unauthorized access.	
Electronic Security/Appendix 1004 - Supports electronic security maintenance and monitoring requirements.	
Information Management/Appendix 1005 - Contributions for the Army National Guard Command, Control, Communications, Computers, and Information Management (C4IM) baseline services and support of the Army National Guard within the state.	
ITAM/Appendix 1007 - Ensures that all Army training lands are available for sustained perpetual use by providing a comprehensive approach to land management, and is based on the integration of military mission, natural resources stewardship, and environmental compliance.	
Antiterrorism/Appendix 1010 - Antiterrorism Program Coordinator, provides anti-terrorism guidance, plans, and mandatory standards for protecting ARNG personnel, information, critical resources, key assets, and critical infrastructure from acts of terrorism.	
Emergency Manager/Appendix 1011 - Emergency Management Program Coordinator, response planning for all hazards/threat, emergency response planning, Emergency Management Working Group.	
Admin Services/Appendix 1014 - Provides assistance in the performance of document management administrative services and assists in records management to include, receiving, storage, records holding area operations, cataloging, and retrieval.	
Aviation Maintenance (AVCRAD)/Appendix 1017 - Provides scheduled and unscheduled aircraft maintenance for the Army National Guard, repairs and overhauls aviation components, maintains a supply support activity for aviation class IX parts, and performs depot level work in order to maintain operational readiness levels of Army National Guard aircraft.	
Distance Learning/Appendix 1040 - Provides multiple distributed learning methods and technologies to improve the readiness of soldiers and units through the flexible delivery of standardized individual and collective training at the point of need.	

PROGRAM DESCRIPTION

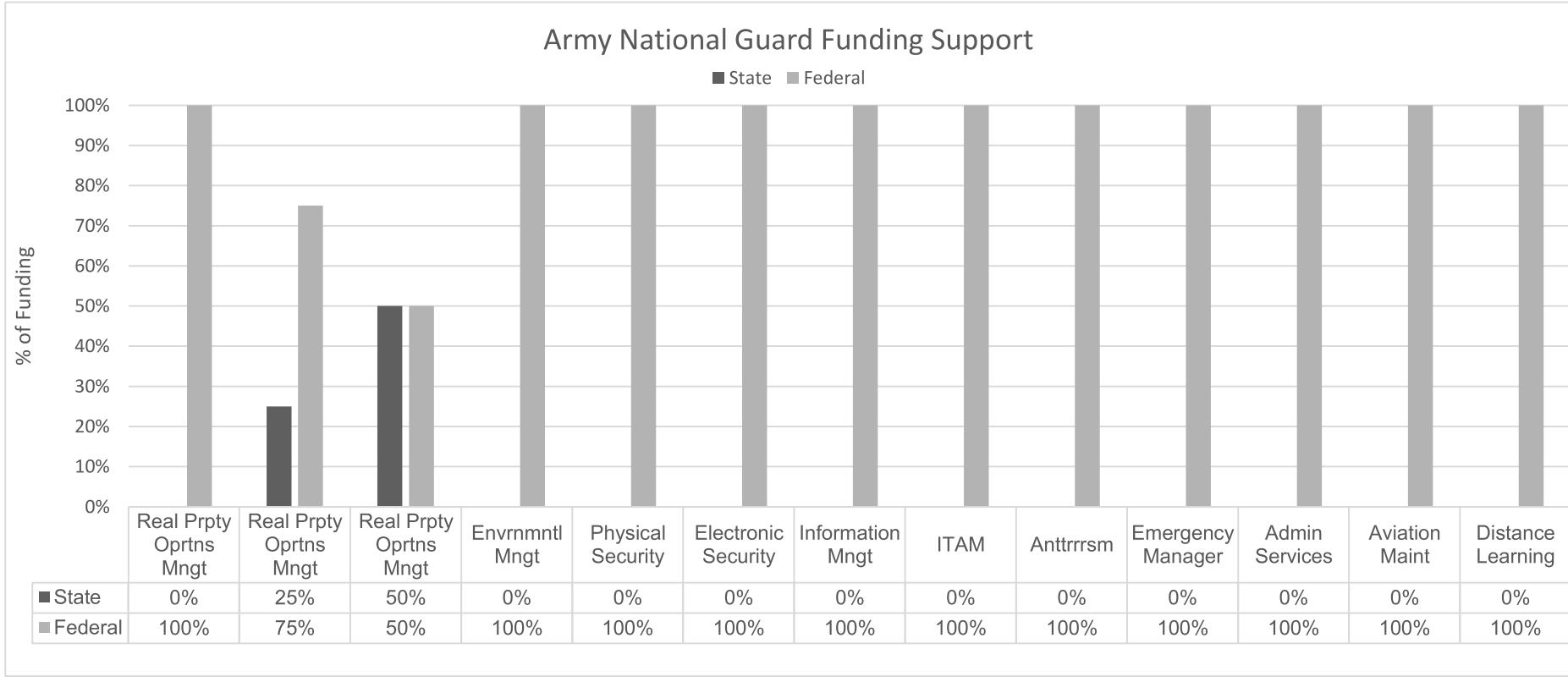
Missouri National Guard

HB Section(s): 8.540

Program Name: Army Cooperative Agreements

Program is found in the following core budget(s): Contract Services

2a. Provide an activity measure(s) for the program.



PROGRAM DESCRIPTION

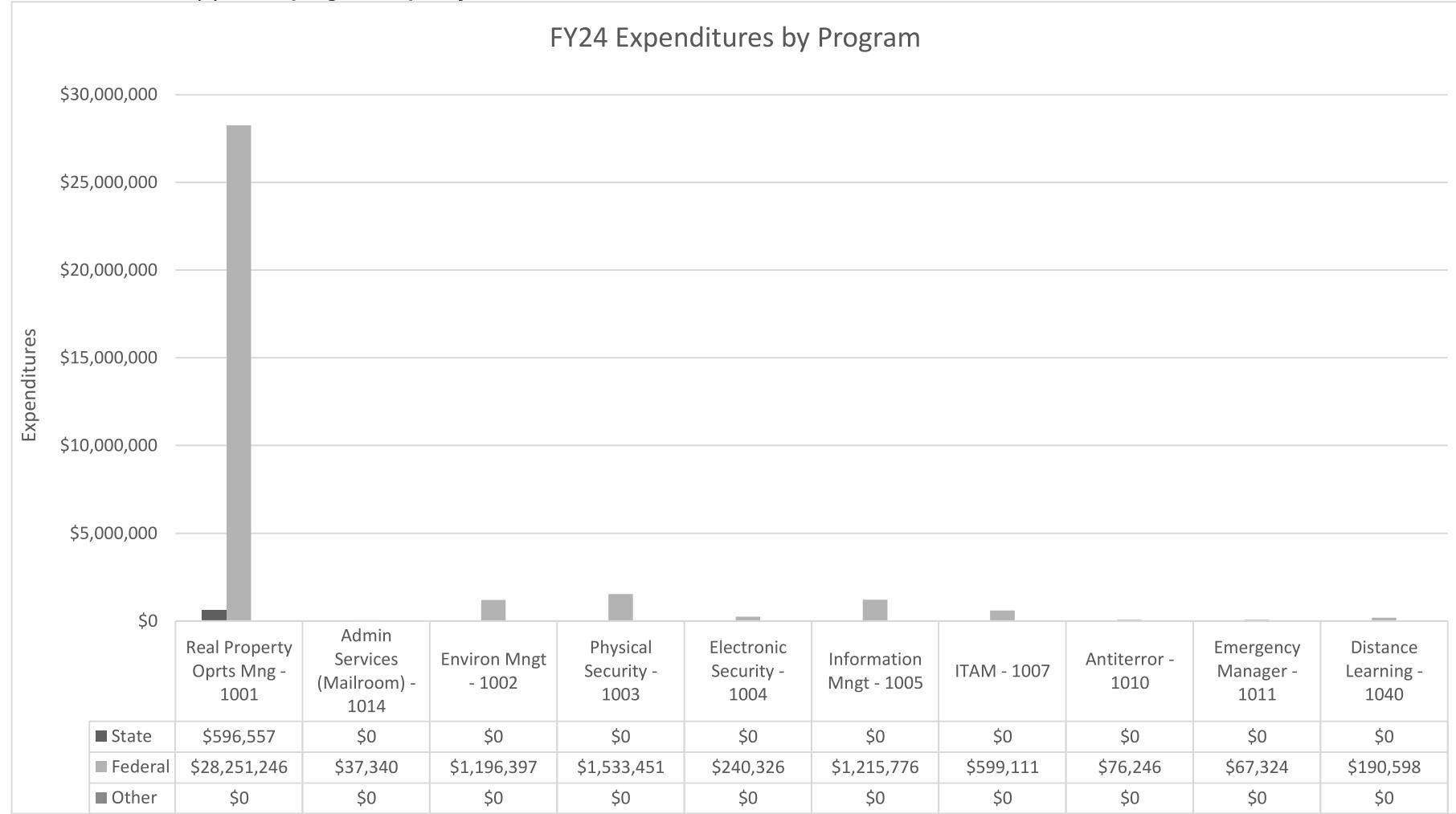
Missouri National Guard

HB Section(s): 8.540

Program Name: Army Cooperative Agreements

Program is found in the following core budget(s): Contract Services

2b. Provide a measure(s) of the program's quality.



PROGRAM DESCRIPTION

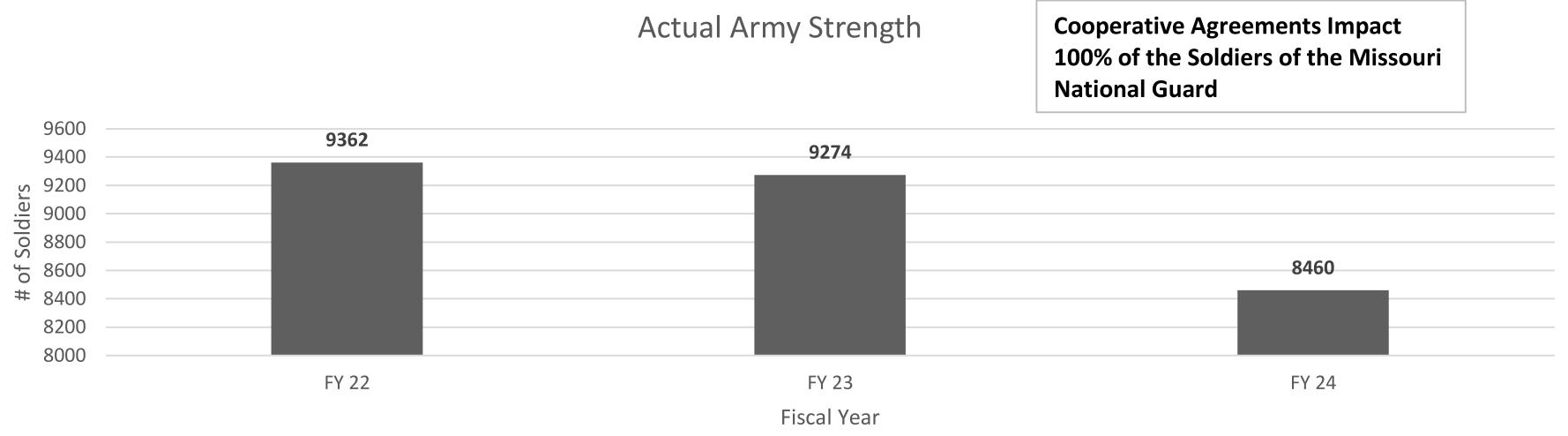
Missouri National Guard

HB Section(s): 8.540

Program Name: Army Cooperative Agreements

Program is found in the following core budget(s): Contract Services

Cooperative Agreements Impact
100% of the Soldiers of the Missouri
National Guard



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.540

Program Name: Army Cooperative Agreements

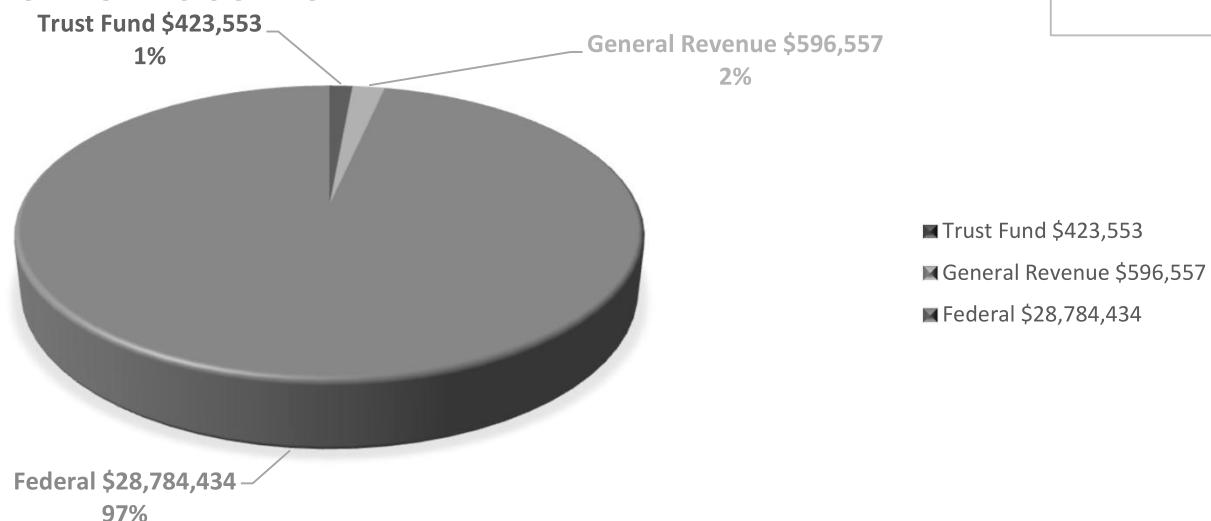
Program is found in the following core budget(s): Contract Services

2d. Provide a measure(s) of the program's efficiency.

*Due to joint federal and state interest in the defense of state and nation, agreements are required to focus and account for funds and equipment

*Failure to properly fund the State's commitment will result in the loss of Federal funds and mission failure

% OF FUNDS SUPPORT



PROGRAM DESCRIPTION

Missouri National Guard

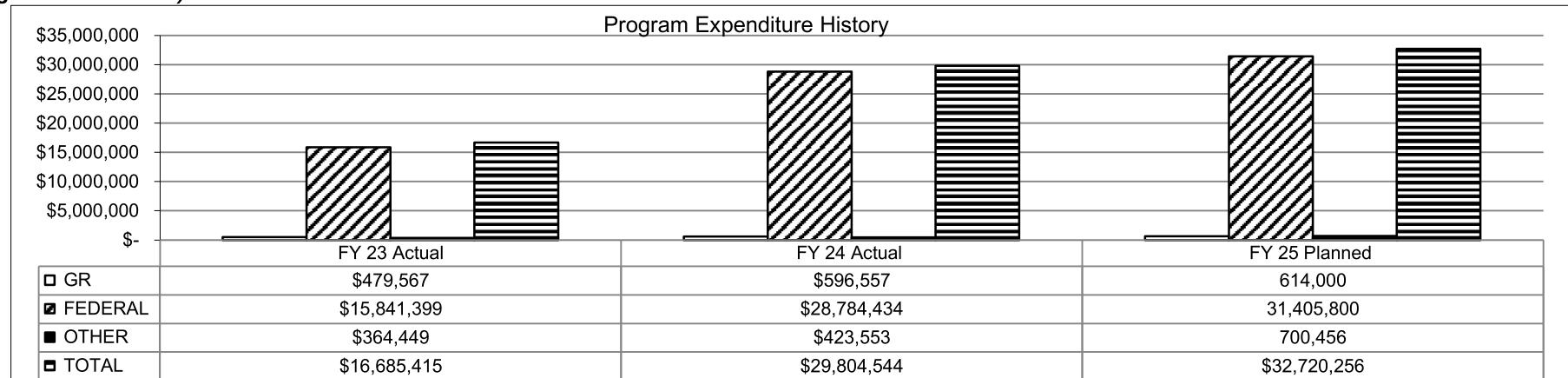
HB Section(s): 8.540

Program Name: Army Cooperative Agreements

Program is found in the following core budget(s): Contract Services



3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.540

Program Name: Army Cooperative Agreements

Program is found in the following core budget(s): Contract Services

4. What are the sources of the "Other " funds?

Trust Fund (1900) and Training Site Fund (1269)

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

National Guard Regulation 5-1: This regulation provides policy and procedural guidance to be followed in the administration and execution of cooperative agreements (CAs)

6. Are there federal matching requirements? If yes, please explain.

Yes. 25% State, 75% Federal - Operating and maintaining licensed readiness centers; 50% State, 50% Federal - Operating and maintaining state-owned readiness centers; 16% State, 84% Federal - Operating Information Management; 100% Federal - Operations and Maintenance Facilities

7. Is this a federally mandated program? If yes, please explain.

National Guard Regulation 5-1: This regulation provides policy and procedural guidance to be followed in the administration and execution of cooperative agreements (CAs), and 420-10: This regulation sets the responsibilities, organization, functions, and personnel for State Construction and Facilities Management Offices.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.540

Program Name: Air National Guard Cooperative Agreements

Program is found in the following core budget(s): Contract Services

1a. What strategic priority does this program address?

Obtain and provide resources to support mission focused teams, by setting the responsibilities, organization, functions, and personnel for State Construction and Facilities Management Offices with the Missouri Air National Guard Cooperative Agreement.

1b. What does this program do?

The below listed appendices encompass the cooperative agreement support to Air National Guard operations:

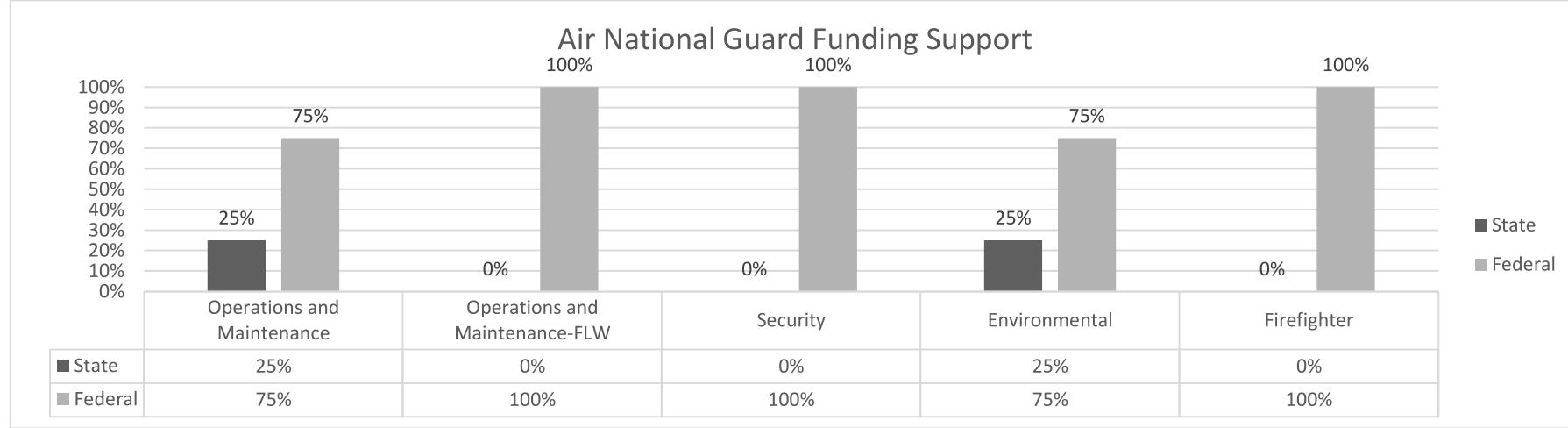
Operations & Maintenance/Appendix 1021 - Provides federal support to the state military department for operation and maintenance (non-repair) of authorized facilities, leases, real property operations, day to day real property maintenance and/or preventive maintenance costs for buildings and systems listed in the USAF real property Inventory detail list. Maintains the grounds, provides snow removal, and critter control.

Environmental/Appendix 1022 - Environmental programs management includes three types of environmental actions: compliance/corrective projects, environmental services, and program management. Provides a safe environment for employees.

Security/Appendix 1023 - Provides a safe workplace by providing security to facilities, equipment and personal. Monitors fire and burglary alarms.

Firefighters/Appendix 1024 - Provide federal support to the state military department for fire protection activities of the Air National Guard within the state.

2a. Provide an activity measure(s) for the program.



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.540

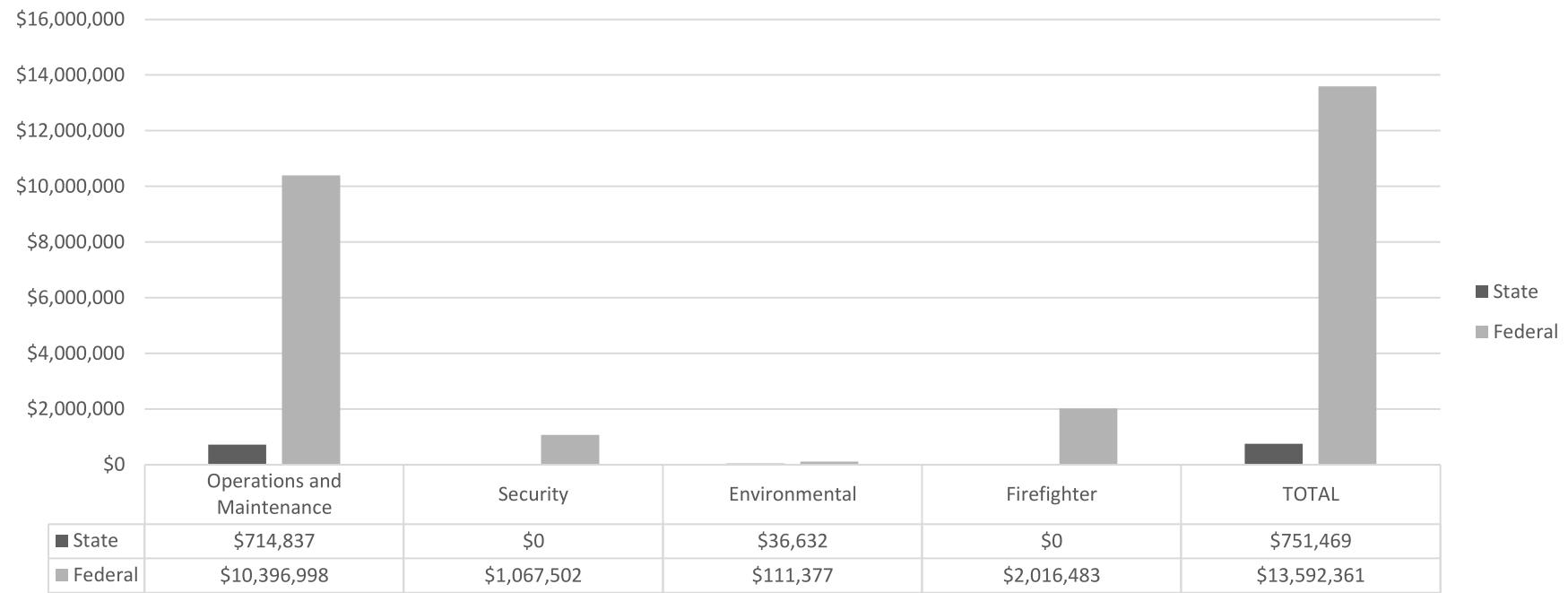
Program Name: Air National Guard Cooperative Agreements

Program is found in the following core budget(s): Contract Services

2b. Provide a measure(s) of the program's quality.

Expenditures for this program assist in the operations at Jefferson Barracks and St. Joseph.

FY24 Expenditures by Program



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.540

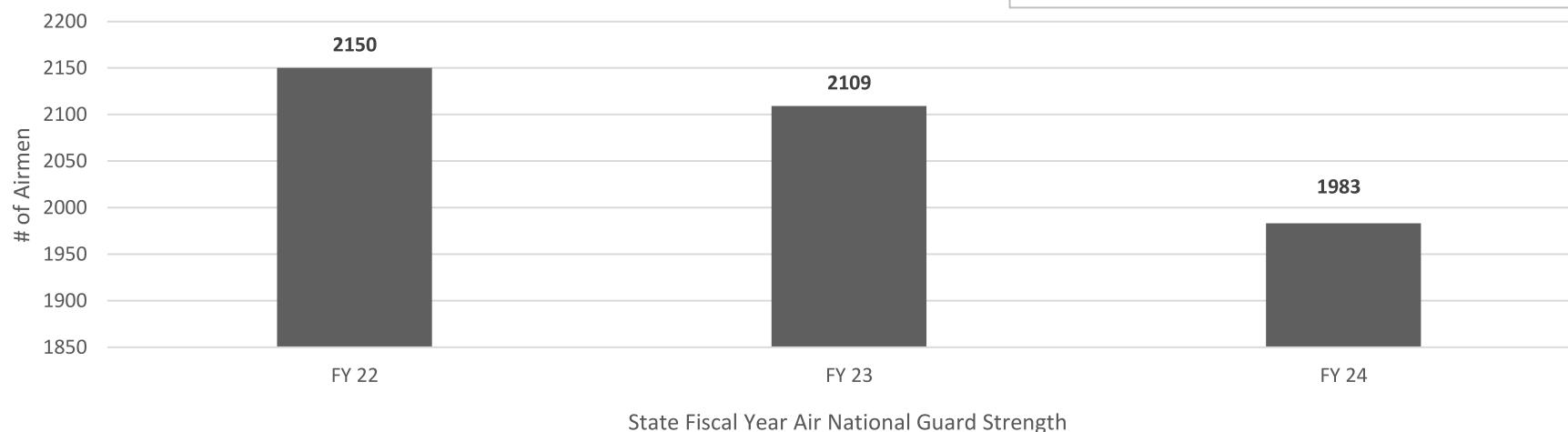
Program Name: Air National Guard Cooperative Agreements

Program is found in the following core budget(s): Contract Services

2c. Provide a measure(s) of the program's impact.

Actual Airmen Strength

Cooperative Agreements are in place to ensure the training sites are safe, clean, and provide for the needs of each unit to conduct the training needed to be prepared for the next mission.



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.540

Program Name: Air National Guard Cooperative Agreements

Program is found in the following core budget(s): Contract Services

2d. Provide a measure(s) of the program's efficiency.

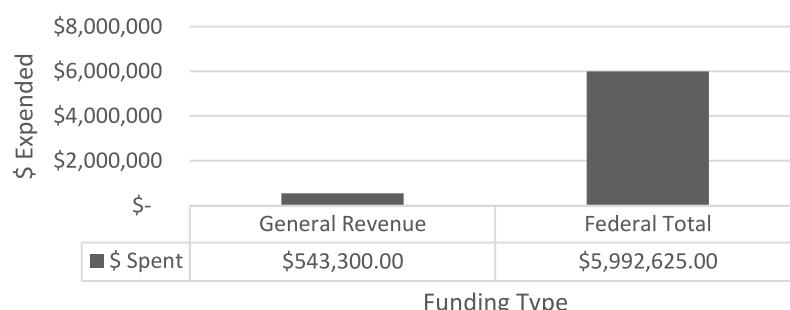
*Due to joint federal and state interest in the defense of state and nation, agreements are required to focus and account for funds and equipment

*Failure to properly fund the state's commitment will result in the loss of federal funds and mission failure

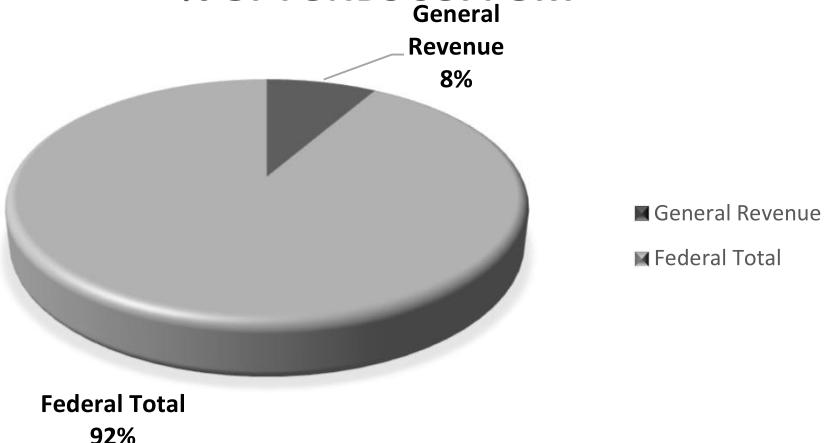
*Air National Guard operates with 4 cooperative agreements with the potential for more programs

***92% of funding in these agreements are supported with federal dollars**

FY 24 \$ Expended



% OF FUNDS SUPPORT



Federal Dollars Spent for Every \$1 State/Other



PROGRAM DESCRIPTION

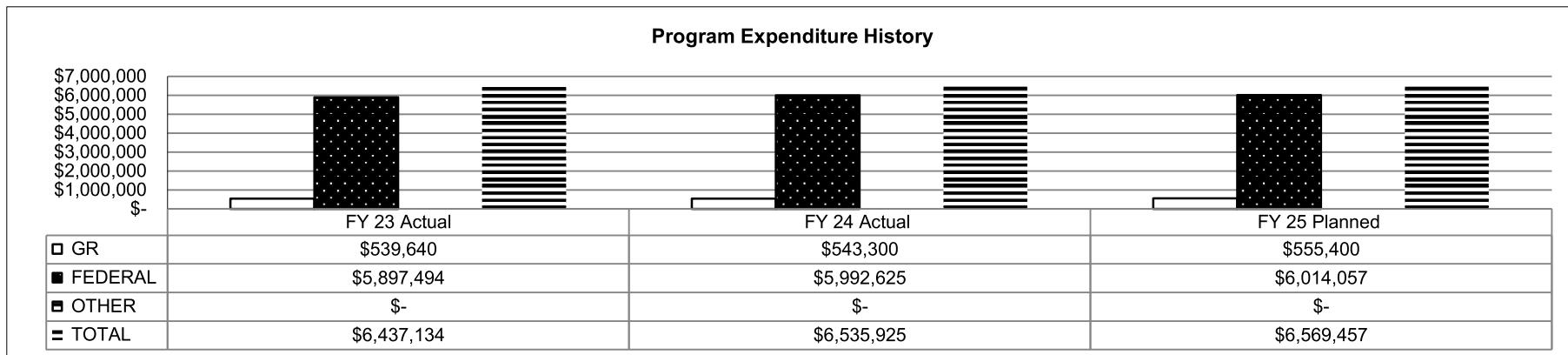
Missouri National Guard

HB Section(s): 8.540

Program Name: Air National Guard Cooperative Agreements

Program is found in the following core budget(s): Contract Services

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other" funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

National Guard Regulation 5-1: This regulation provides policy and procedural guidance to be followed in the administration and execution of cooperative agreements (CAs)

6. Are there federal matching requirements? If yes, please explain.

Yes. 25% State, 75% Federal - Operating and maintaining licensed readiness centers; Operating and maintaining state-owned readiness centers;
100% Federal - Security for Personal, Facilities, Equipment and grounds

7. Is this a federally mandated program? If yes, please explain.

National Guard Regulation 5-1: This regulation provides policy and procedural guidance to be followed in the administration and execution of cooperative agreements (CAs), and 420-10: This regulation sets the responsibilities, organization, functions, and personnel for State Construction and Facilities Management Offices.

PROGRAM DESCRIPTION

Missouri National Guard

AB Section(s): 8.540

Program Name: Aviation Classification Repair Activity Depot (AVCRAD)

Program is found in the following core budget(s): Contract Services

1a. What strategic priority does this program address?

Provides backup field level, sustainment, and authorized depot aviation maintenance to support the operational readiness of over 372 Army National Guard helicopters across their 14 state support region. Plays a critical role in cost avoidance while supporting Army modernization priorities and enduring aviation maintenance programs.

1b. What does this program do?

- * On-Condition Sustainment Maintenance (OCSM) for helicopters in need of major overhauls extending the life of the current fleet.
- * Routine Phase maintenance to support regional deployment cycles.
- * Paint services for helicopters in need of corrosion control.
- * Repair and return services for support region aircraft and components.
- * Mobile on site aircraft repair services to 32 flight facilities across the support region.
- * Advanced Manufacturing with Polymer Additive and 5-axis subtractive CNC milling machines.
- * Operates a Supply Support Activity to manage and expedite aviation parts requests for the support region.
- * Provides special projects assistance to Aviation Missile Command, Communication Electronics Command, and other aviation assets.

PROGRAM DESCRIPTION

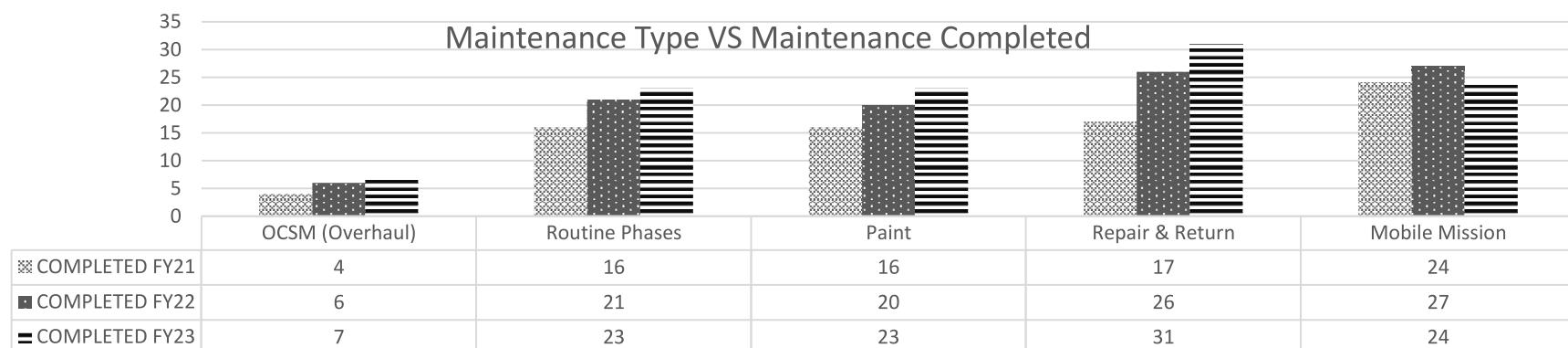
Missouri National Guard

AB Section(s): 8.540

Program Name: Aviation Classification Repair Activity Depot (AVCRAD)

Program is found in the following core budget(s): Contract Services

2a. Provide an activity measure(s) for the program.



Support Region vs FY 24 Work Orders

Missouri 181
Indiana 20
Texas 35
Michigan 50
Oklahoma 15
Wisconsin 30
Kansas 57

Iowa 22
Colorado 17
Minnesota 51
Nebraska 32
North Dakota 3
Illinois 16
South Dakota 15

PROGRAM DESCRIPTION

Missouri National Guard

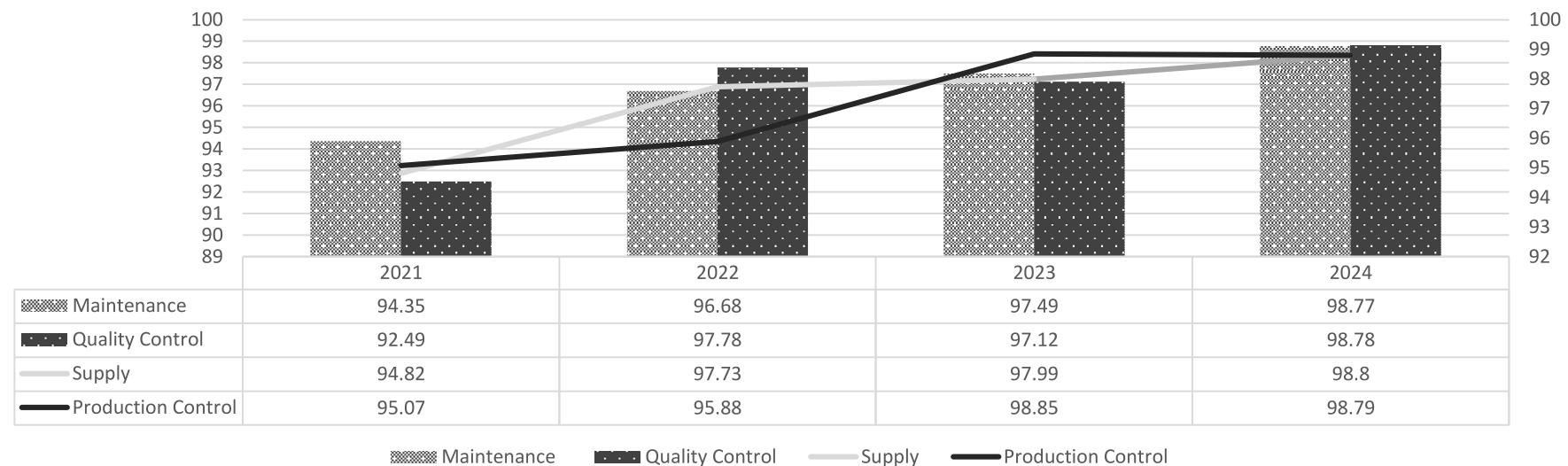
AB Section(s): 8.540

Program Name: Aviation Classification Repair Activity Depot (AVCRAD)

Program is found in the following core budget(s): Contract Services

2b. Provide a measure(s) of the program's quality.

SUPPORT REGION CUSTOMER SATISFACTION SURVEY RESULTS



PROGRAM DESCRIPTION

Missouri National Guard

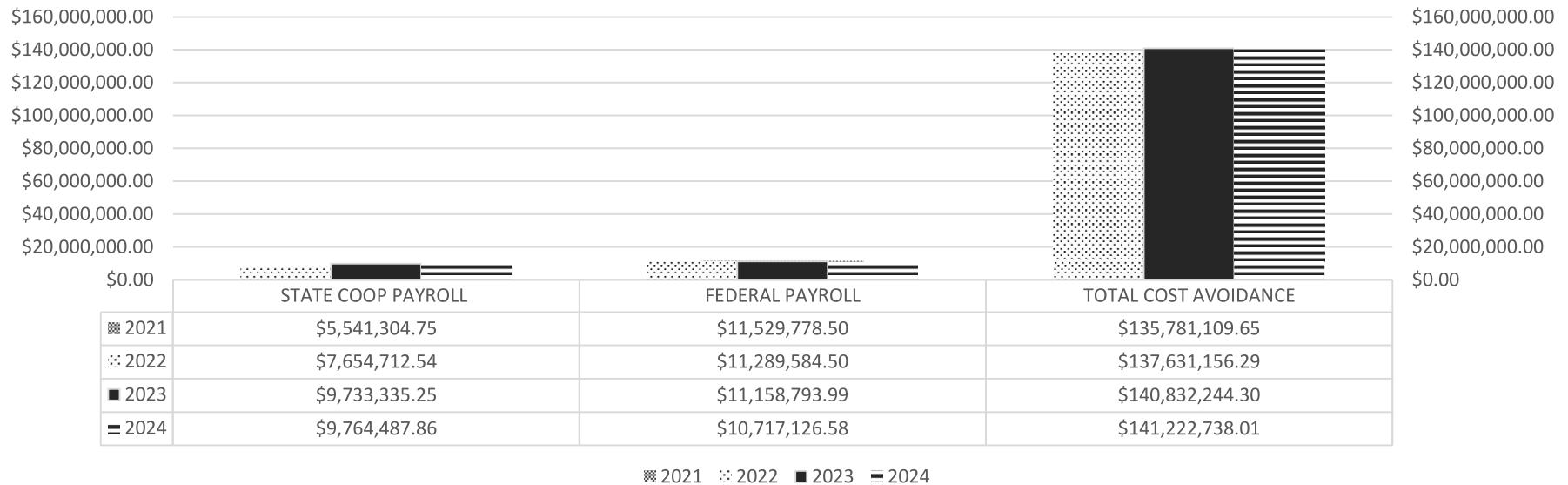
AB Section(s): 8.540

Program Name: Aviation Classification Repair Activity Depot (AVCRAD)

Program is found in the following core budget(s): Contract Services

2c. Provide a measure(s) of the program's impact.

EMPLOYEE PAYROLL VS COST AVOIDANCE



▣ 2021 ▢ 2022 ■ 2023 = 2024

PROGRAM DESCRIPTION

Missouri National Guard

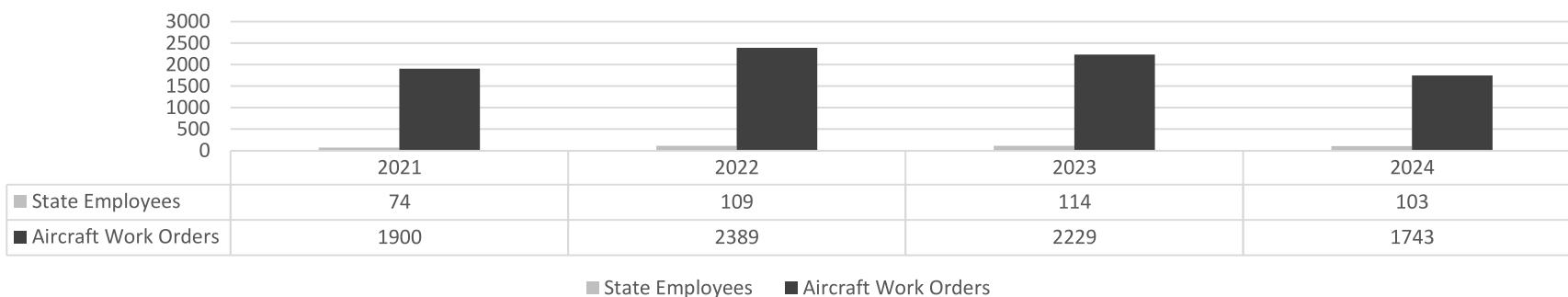
AB Section(s): 8.540

Program Name: Aviation Classification Repair Activity Depot (AVCRAD)

Program is found in the following core budget(s): Contract Services

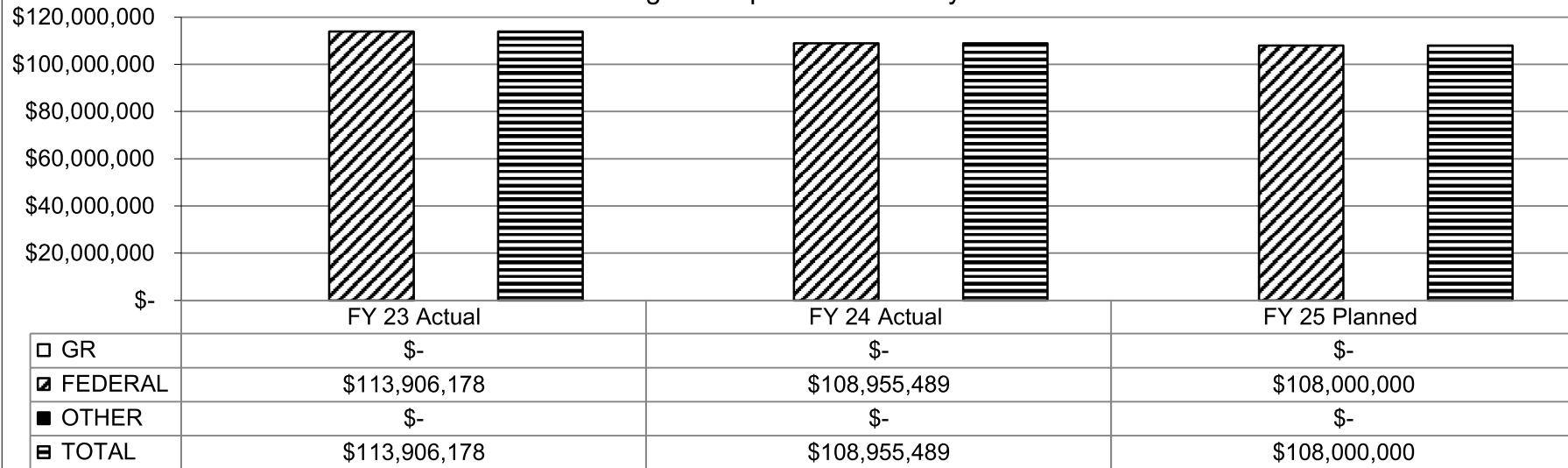
2d. Provide a measure(s) of the program's efficiency.

State Employee Workforce VS Aircraft Production



3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include

Program Expenditure History



PROGRAM DESCRIPTION

Missouri National Guard

AB Section(s): 8.540

Program Name: Aviation Classification Repair Activity Depot (AVCRAD)

Program is found in the following core budget(s): Contract Services

4. What are the sources of the "Other " funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

National Guard Regulation 5-1: This regulation establishes policy and procedures for administering Cooperative Agreements (CA) between the United States Property and Fiscal Office (USPFO) and the State/Territory and provides information on the use and limitations of available National Guard Bureau (NGB) resources.

6. Are there federal matching requirements? If yes, please explain.

No, 100% Federally Funded

7. Is this a federally mandated program? If yes, please explain.

Yes, Appendix 17 of the Master Cooperative agreement prescribes the terms, conditions, and administrative procedures related to the National Guard Bureau's (NGB's) Federal contribution for the Army National Guard (ARNG) aviation reimbursable maintenance operations within the state. Aviation operations under this Appendix include the maintenance, fabrication, and/or repair of aircraft, aircraft subassemblies, and systems.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.545

Program Name: Office of Air Search and Rescue

Program is found in the following core budget(s): Office of Air Search and Rescue

1a. What strategic priority does this program address?

Supports communities through emergency response, aerospace education and youth cadet programs

1b. What does this program do?

*Office of Air Search and Rescue (OASR), federally recognized as the Civil Air Patrol (CAP), is America's premier public service organization for carrying out emergency services and disaster relief missions nationwide. As the auxiliary of the U.S. Air Force, CAP's vigilant citizen volunteers are there to search for and find the lost, provide comfort in times of disaster, and work to keep the homeland safe. Its members selflessly devote their time, energy, and expertise toward the well-being of their communities, while also promoting aviation and related fields through aerospace education and helping shape future leaders through CAP's cadet program.

*Provides aviation education and training.

*Encourages and fosters civil aviation in local communities through orientation rides for CAP cadets, ROTC and MO teachers.

*Provides an organization of private citizens with adequate vehicles, communications, training, and facilities to assist in meeting local and national emergencies.

*Assists the Department of the Air Force in fulfilling its noncombat programs and missions.

*Assists local and state agencies with disaster relief and search and rescue missions using aircraft, small unmanned aircraft systems and ground teams to include annual MO DNR Minute Man II Silo surveys; can immediately activate aircrew and ground teams for missing aircraft and persons searches.

*Provides aerospace education outreach in local communities through science, technology, engineering, and math activities for cadets and schools.

*Works side-by-side with MO National Guard, State Emergency Management Agency, and other agencies in exercises and operations.

*Aerial transportation of personnel, equipment, search dog teams, blood and organs, vaccines, VIPs, law enforcement, etc.

*Airborne reconnaissance of critical infrastructure, roads, bridges, dams, suspicious activity, damage from natural disasters, etc.

*Maintains and operates large communications network of Very High Frequency (VHF) and High Frequency (HF) base and mobile radios, ground to air communications and several repeater stations located throughout the state.

PROGRAM DESCRIPTION

Missouri National Guard

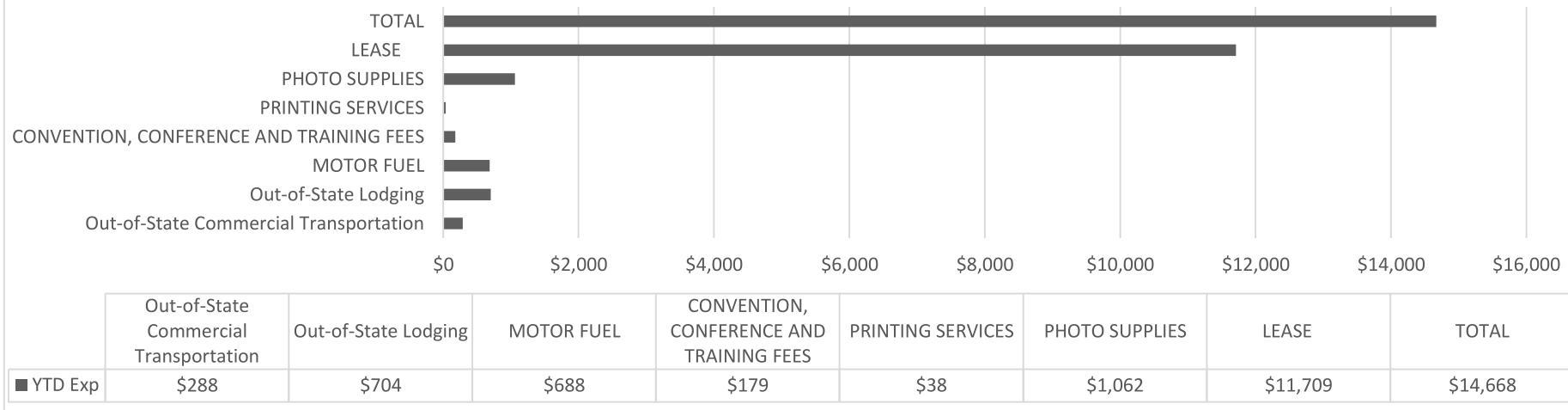
HB Section(s): 8.545

Program Name: Office of Air Search and Rescue

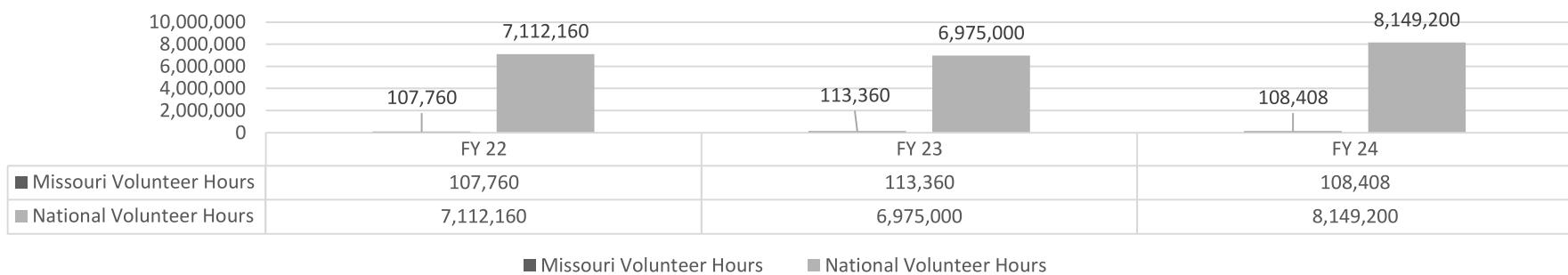
Program is found in the following core budget(s): Office of Air Search and Rescue

2a. Provide an activity measure(s) for the program.

FY 24 Breakdown of Expenditures



Annual Volunteer Hours



PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.545

Program Name: Office of Air Search and Rescue

Program is found in the following core budget(s): Office of Air Search and Rescue

2b. Provide a measure(s) of the program's quality.

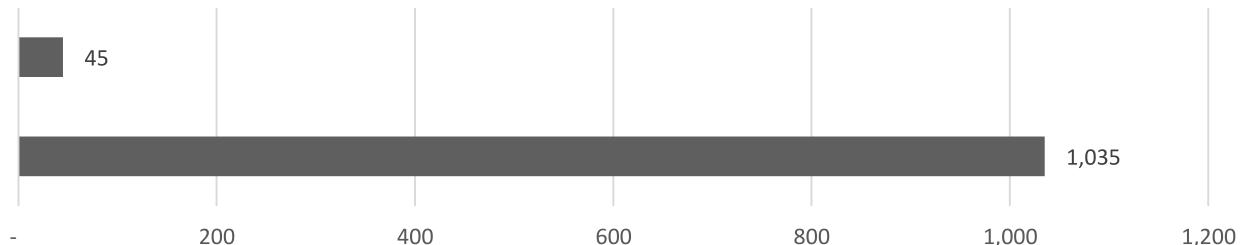
Missouri Members and aircraft of the Missouri Office of Air Search and Rescue

Number of single engine aircraft pilots in Wing #

45

Number of members in Wing (including pilots): #

1,035



2c. Provide a measure(s) of the program's impact.

The cost to taxpayers for Civil Air Patrol aerial emergency services is only about \$120 - \$170 per flying hour, a small fraction of what it cost federal, state and local agencies to perform the missions themselves.

PROGRAM DESCRIPTION

Missouri National Guard

HB Section(s): 8.545

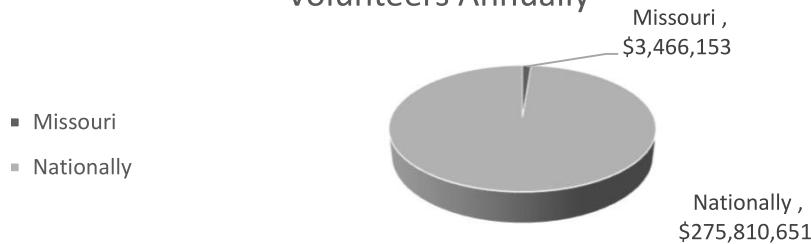
Program Name: Office of Air Search and Rescue

Program is found in the following core budget(s): Office of Air Search and Rescue

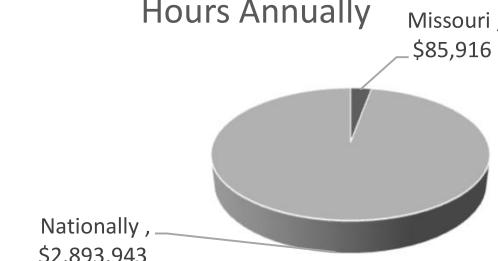
2d. Provide a measure(s) of the program's efficiency.

**Missions are executed at 1/10th the cost of contracted support and roughly 1/40th the cost of employing organic
Department of Defense assets**

**Dollar Value of all Search and Rescue
Volunteers Annually**



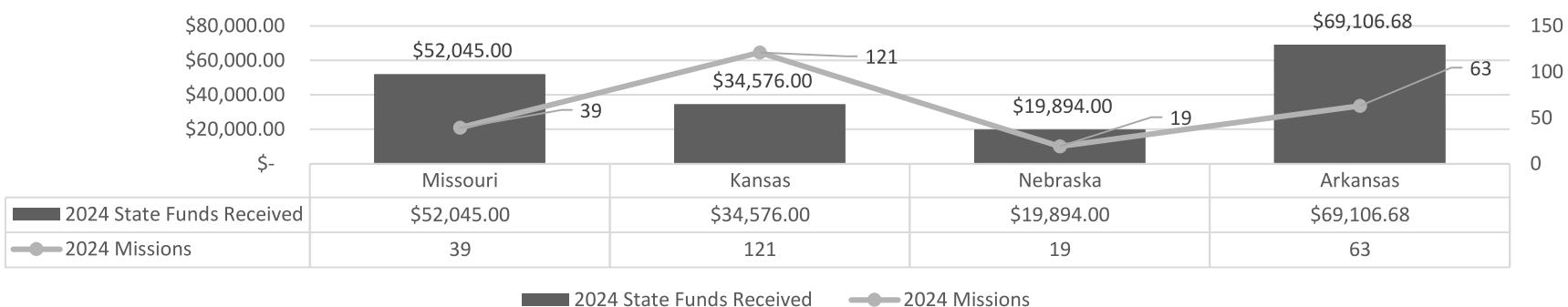
**Dollar Value of Search and Rescue Pilot
Hours Annually**



Office of Air Support and Rescue maintains and operates the below listing of Aircraft:

*N230CP-C-182T *N783CP-C182T *N99759-C-172P *N959CP-C-182T *N920CP-C-172S
*N381CP-C-172 *N833CP-C182T *N419BA L23 Glider *N762CP-C-172S *N807CP-C-172S

Plus 16 small unmanned aircraft systems used in search & rescue and aerial infrastructure surveys to include MO DNR MMII Silo Survey Missions



*Three random states were selected to compare state funds received vs missions and volunteer members in 2024.

PROGRAM DESCRIPTION

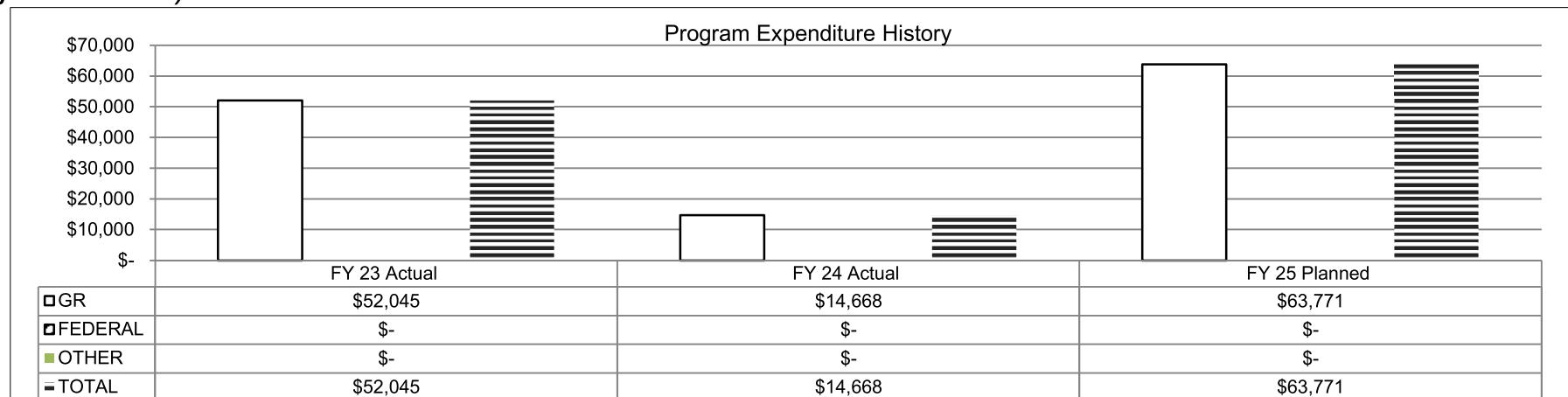
Missouri National Guard

HB Section(s): 8.545

Program Name: Office of Air Search and Rescue

Program is found in the following core budget(s): Office of Air Search and Rescue

3. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year. (Note: Amounts do not include fringe benefit costs.)



4. What are the sources of the "Other" funds?

N/A

5. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

RSMo 41.962 The Office of Air Search and Rescue may, upon direction of the Adjutant General, fully cooperate or contract with any department or agency of the State of Missouri, or with the United States government, or any department or agency thereof, or with any public or private hospital, for the purposes of providing communications, rescue work, mercy missions, aerial observations, or any other functions within the scope of the activity of the air search and rescue, and may encourage the development of aeronautical resources of the state and aid in an educational program related to aviation.

6. Are there federal matching requirements? If yes, please explain.

No federal matching requirements

7. Is this a federally mandated program? If yes, please explain.

No federal mandate